Course unit University ar		functions i	n scie	nce					
				ersity of Szczecin Course unit code:			de:		
				e course / module:			1 - 1 - 3 - 4 1 - 4		
Doctoral School at the University of Szczecin									
Mode of study: Course / modul	e statu	s: Obligatory		ame of field of study module		Discipline of study Language of instru English			
Year		Semester		Form of instruction	No. of hours	Type of credit	ECTS		
1				Lecture	15	E	2		
TOTAL					15	E	2		
Course/module	coordi	nator		dr hab. prof. US Angelo Re	lla				
Course instruct	or			dr hab. prof. US Angelo Re					
Course/module	object	ives		Scientific knowledges, on one side, have indubitably brought great gains to humanity. But, on the other side, they made possible, sometimes generated, our existing worldwide crises (e.g., crisis of global warming). This means realistically that we should urgently and seriously think about a reform in university system in such a way that its purpose is not just knowledge, but wisdom. The course, starting from the humanistic assumptions of the birth of the university in Europe and of the conception of modern science and of the relationships between humanistic thought and technical-scientific knowledge, poses the urgency of the challenge for the new university system for the future. A system that must necessarily rethink itself starting from the assumptions that knowledge implies a new ethics of responsibility (F. Bacon, H. Jonas) and that knowledge, as shown by the humanists in the Renaissance is transdisciplinary and that a search for truth and the common good regardless from it is doomed to failure.					
Prerequisites				Course participants are req or equivalent in the disciplin			er's degree		
				LEARNING OUTCOM					
Having obtained	d a cre	dit from a cou	urse/mo	odule, a doctoral student can	:				
Category	No.	CODE	Description p						
Knowledge	1	EP1	resear relation	udent will be aware of the ne ch, and also about principles ns among humanistic though edge, and university.	and concept	s concerning	benchmark SD_W03		
Kilowieuge	2		results the so	udent will be aware of the im of scientific research activity cial or economic sphere and ntific activity) to be done in a	(popularized commercializ	form, transfer to ation of the results	SD_W06		
Okilla.	1		creativ	udent can develop and use on the methodological solutions by grate with other areas of knowns.	ased on hum		SD_U04		
Skills	2		Thanks to the broadening of perspective offered by a humanistic and trans-disciplinary approach, the student can communicate widely understandable information and opinions to a wide audience.						
			The sto	udent, after having understoc ction between humanistic and of the social role of the resea obligations and initiate the ne	d scientific the archer and is	ought, is more ready to fulfill	SD_K03		
Social competencies	1 2 3		ready to work a	of the importance of a huma to act according to ethical pri nd in interpersonal relationsh hination of the ethos in the so himent.	nciples applic nips and deve	able in creative lopment and	SD_K06		
			indepe in the	udent is ready to think and ac indent, creative and will be al creation of ideas that sink the histic experience and in the se	ble to initiate air roots in the	initiatives harmful	SD_K07		

	innovative solution		1 -			
	CONTENT		Semester	No. of hours		
Form of the course:						
1 From the Birth of the Univers		ice		6		
2 Imagine the World to Create			I	4		
3 The Challenges of the New L	hnical and Scientific Knowled			5		
3 The Challenges of the New C	Thiversity System for the Futu	ie		5		
Modes of delivery	Face-to- face (or via Teams depending on Covid-19 Restrictions Government guidelines) information lecture, seminar lecture with					
				No. of learning		
			c	outcome from the		
Assessment methods				syllabus		
	exam			EP1, EP2, EP3,		
	Preparation of project /	00004		EP4, EP5, EP6, EP7		
	Preparation of project /	essay		EP3, EP6, EP7		
Grading criteria	Principles for calculating	g a grade for the course				
	Trinoipios for calculatin	g a grade for the course				
Basic reading Supplementary reading	Press, 2017. C G. Nauert, Humanis Caambridge University H. Jonas, The Imperati technological Age, The N. Maxwell, How Unive Need for an Academic S. Collini, What are Uni J.F. Wyjatt, Ortega y G. Document for an Age of 6, 1981, p. 59-69. N. Oreskes, Why Trust A. Fragio, J. R. Velasco Humanistic Though, Ar. D. Melé, The Challenge Ethics 44 Kluwer Acade Students will receive ha	seance Humanism in the Ism and the Culture of Rer Press, 2006. We of Responsibility. In se University of Chicago Presities Can Help Create a Revolution, Imprint Acade iversities For? Penguin Boasset's Mission of the Unit of Economy? Studies in His Science? Princeton University (ed.), Contemporary Apparent Editrice, Rom, 2017 of Humanistic Management Publishers, 2003, 77 andout materials useful to DENT WORKLOAD:	arch of an eta ess, Chicago Wiser World emic. 2014. boks, London versity: an Aj gher Education ersity Press, a proaches in Foreaches in Foreaches	rope, hics for the - London, 1984. : The Urgent 2012. opropriate on, SRHE, Vol. 2019. Philosophical and		
		No	of hours			
Contact hours			15			
			15 1			
Participation in test / exam	S		1			
Participation in test / exam Preparation for contact hour			10			
Participation in test / exam Preparation for contact hour Private reading and studying			1			
Participation in test / exam Preparation for contact hour Private reading and studying Participation in tutorials			1 10 5			
Contact hours Participation in test / exam Preparation for contact hour Private reading and studying Participation in tutorials Preparation for test / exam			1 10 5			
Participation in test / exam Preparation for contact hour Private reading and studying Participation in tutorials			1 10 5			

Unit: Doctoral School at the University of Szczecin Course unit code								le:	
Faculty / De	partm	ent prov	viding t	he course / module:					
Mode of study:			N	ame of field of study: Hum	nanities	Disci	oline of stu	ıdy:	Philosophy
Course / modu		ıs: Obliga							ction: Englis
Year	S	emester		Form of instruction	No. of hours	Typ	e of credi	t	ECTS
I		I		Lecture	15		ZO		2
TOTAL Course/module	coord	ingtor			15		ZO		2
		inator		dr hab. Karol Polcyn					
Course instruct	tor			dr hab. Karol Polcyn					
Course/module	objec	tives		To introduce students to	some of the key i	issues	in contem	por	ary philosop
Prerequisites				mind Logic or philosophy cou	rse at the RA level				
Tierequisites				LEARNING OUT					
Having obtaine	d a cre	edit from a	course/	module, a doctoral studer	nt can:				Ref. to
Category	No.	CODE		De	scription				prograr
		ED 4	les sur					£	benchr
Knowledge	1	EP 1	the key	and understands at an ac y problems from within a c f research.				Ť	SD_WO2
Skills	2	EP 2	investi	can critically analyze, synthesize and interpret the results of scientific investigations, expert activity and other creative work; can evaluate					SD_U03
Social competencies	3	EP 3	Is read shows	the original impact of such results. Is ready to think and do research in a creative and independent way, shows the initiative to create new ideas and search for innovative					SD_K07
			solutio				Semest	er	No of h
F				ONTENT			l l		No. of h
Form of the cou				nomenal concepts					3
				ure of phenomenal knowle	edge		i		3
3 Modal argum									3
4 Phenomenal 5 The intuition			e nature of phenomenal states						3
Modes of deli		iculess	Loctur	e and discussion on the	hasis of origina	l toyte			3
Modes of deli	very		Lectur	e and discussion on the	basis of origina	II IOAIS	o.		
									No. of lear
Assessment r	netho	ds					outcome from syllabus		
			essay					EF	P 1, EP 2, E
Grading criteria				oles for calculating a grade for the		e: the	grade fo	r th	e essay is
Basic reading			David Chalmers, <i>The Conscious Mind</i> , Oxford University Press 1996 David Papineau, <i>Thinking about Consciousness</i> , Oxford University Press 2002						
			3. Dav Univer	id Chalmers, <i>The Char</i> sity Press 2010 n Loar, Phenomenal St					
			Block, 5. Dav <i>Conce</i>	O. Flanagan, G. Guzel id Papineau, Phenome pts and Phenomenal K sity Press 2007	dere, MIT Press nal and Percepti	1997 ual Co	oncepts, i	n: <i>F</i>	Phenomena
				-					
Supplementa		1.	4 =	ip Goff, <i>Consciousnes</i> s	10 = :				

DOCTOR	AL STUDENT WORKLOAD:	
	No. of hours	
Contact hours	15	
Participation in test / exam	0	
Preparation for contact hours	3	
Private reading and studying	20	
Participation in tutorials	2	
Preparation of project / essay / etc.	10	
Preparation for test / exam	0	
TOTAL workload in hours	50	
ECTS credits	2	110

Unit: Doctoral School at the University of Szczecin Course unit code							e:	
F				h				
				he course / module: / of Szczecin				
Mode of study:		t tile on		ame of field of study		Discipline of stu	dv:	
Course / module status: obligatory/ basic module Language of instructions and the control of status.								tion: English
Year	S	emester		Form of instruction	No. of hours	Type of credit	. 1	ECTS
		I		lecture	15	ZO		
TOTAL				lecture	15	ZO		2
Course/module	coord	inator		dr Przemysław Katner				
Course instruct	or			dr Przemysław Katner				
Course/module	object	ives		Student has knowledge and industrial property law		e the basic issue	es o	f the copyright
Prerequisites				Student has a basic knowle	edge of civil law	<i>'</i> .		
				LEARNING OUTCO	OMES			
Having obtaine	d a cre	dit from a	course/	module, a doctoral student c	an:			
								Ref. to th
Category	No.	CODE		Descri	iption			programm benchma
Knowledge	1	EP1	protec	nt knows and understands bation of industrial property and			пе	SD_W06
Skills	2	EP2		ntellectual property management. Student uses acquired knowledge in his activity.				
Social	3	EP3	Studer	Student is convinced of importance of behaving in professional				
competencies			manne	er and obeying rules of profes	ssional ethics.	Semest	0.	SD_K08
			C	ONTENT		Semest	eı	No. of hou
Form of the co								
1. Introduction								1
The scopeThe subject			-ebruai	bruary 1994 on copyright and related rights				1
4. The conten								2
5. The duration			conomi	onomic rights				1
6. The transfe								1
7. The protect 8. Criminal lia		author's	moral a	oral and economic rights				1
		act of 30	June 2	ne 2000 on law of industrial property				1
				industrial models				3
11. Trademar	ks and	d geograp	hical ir	ndications				1
12. Pursuing	claims	on acco		iolating exclusive rights				1
Modes of deli	very		Proble	m lecture, discussion				
								No. of learning
Assessment methods						OI	utcome from	
							syllabus P1, EP2, EP3	
			The gra	ade from the evaluation will b			of to	est includes
knowl with n Grading criteria - 91-1		with ne - 91-10 69,99%	dge from lecture and legal ac gative points. Final note depo 0% of points; 4,5 – 82-90,99 5 of points; 3,0 – 50-63,99 of	ends on the am % of points; 4,0 points.	ount of points ea	irne	d from the tes	
Principle A grade				bles for calculating a grade for the course de from the course is an average from the 1st, 2nd and subsequent attempts to				
				30 June 2000 on law of industrial property 4 February 1994 on copyright and related rights				
Basic reading		. Cope		February 1994 on copyright		hts		
Basic reading		ding		February 1994 on copyright		hts		

Contact hours	15
Participation in test / exam	15
Preparation for contact hours	0
Private reading and studying	8
Participation in tutorials	10
Preparation of project / essay / etc.	0
Preparation for test / exam	2
TOTAL workload in hours	50
ECTS credits	2

Course unit	title: N	/lodern	Univer	sity					
Unit: Doctor	al Sch	ool at tl	ne Univ	versity of Szczecin		Course unit c	ode:		
				he course / module:	-				
Mode of study:									
Course / modu	ruction: English								
Year	S	emester		Form of instruction	No. of hours	Type of credit	ECTS		
		1		Face-to-Face or Virtual (depending on Covid-19	10	zo	1		
TOTAL	_			Restrictions)	10	ZO	1		
Course/module	coordi	nator		Dr Alessandro Merendino, C	-	-			
Course instruct	or			Dr Alessandro Merendino, C	Coventry Unive	rsity (UK)			
Course/module	object	ives	٠	 Understand what m Understand the structure Understand the key Be able to compare 	ucture of mode y principles of	ern universities modern universiti			
Prerequisites									
				LEARNING OUTCO					
Category	No.	CODE	course/	module, a doctoral student ca Descrip	Ref. to the programme benchmark				
Knowledge	1	EP 1	Unders	stand how other universities a	SD W01				
Skills	2	EP 2	Improve presentation skills (PowerPoint); improve writing skills (extended abstracts); improve skills related to synthesise key concepts.						
Social competencies	3	EP 3	Improve skills at working collegially SD_K05						
			С	ONTENT		Semeste I	No. of hours		
Form of the cou		into E ala	0000 /2 k	are each)					
1. Moder a) b) c) d)	n Unive	ersity: me tions ng comparing rsity Perfo	eaning ar	nd implications		ı	2		
e) 2. Corpo a)		vernance		Modern Universities ance definition			2		
	Corpo		rnance a	and university					
3. Techn a) b)	ology a How to How to	and Mode echnology echnology	rn Unive y can he y can hin	rsity Ip universities Ider universities		I	2		
(C)				d should use technologies			0		
				in Italy and the UK around the world		1	2		
o. comp	arc wo	deili olliv		point presentation, discuss	sion				
Modes of deliv	very		1 00001	point procontation, discuss	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Assessment n							No. of learning outcome from the syllabus		
, 1000001110111 11	100100		essay				EP 1, EP 2, EP 3,		
Grading criter	ia		Princip	les for calculating a grade	for the cours	е			
Basic reading			u	, I. F., Bar-llan, J., Levene, niversity rankings. <i>Scientol</i>	metrics, 85(1), 243–256.	Comparing		
				ttps://doi.org/10.1007/s111 r, S. (2020). How technolog			dents' perceptions		

and expectations around higher education: an exploratory study of the United Arab Emirates. Studies in Higher Education, 45(12), 2513–2525. https://doi.org/10.1080/03075079.2019.1617683

Bleiklie, I., & Kogan, M. (2007). Organization and governance of universities. *Higher Education Policy*, 20(4), 477–493. https://doi.org/10.1057/palgrave.hep.8300167

Marope, P. T. M. (Priscilla T. M., Wells, P. J., Hazelkorn, E., & Unesco. (2013). Rankings and accountability in higher education: uses and misuses. UNESCO Publishing.

https://unesdoc.unesco.org/ark:/48223/pf0000220789

Merendino, A., & Melville, R. (2019). The board of directors and firm performance: empirical evidence from listed companies. *Corporate Governance (Bingley)*. https://doi.org/10.1108/CG-06-2018-0211

Mok, K. H., & Jiang, J. (2020). Towards corporatized collaborative governance: the multiple networks model and entrepreneurial universities in Hong Kong. Studies in Higher Education, 45(10), 2110–2120. https://doi.org/10.1080/03075079.2020.1823647

Moscardini, A. O., Strachan, R., & Vlasova, T. (2020). The role of universities in modern society. *Studies in Higher Education*. https://doi.org/10.1080/03075079.2020.1807493

OECD. (2017). Enhancing Higher Education System Performance. Report on Benchmarking Higher Education System Performance: Conceptual Framework and Data. https://www.oecd.org/education/skills-beyond-school/Benchmarking Report.pdf

Supplementary reading

Boden, R., & Rowlands, J. (2020). Paying the piper: the governance of vice-chancellors' remuneration in Australian and UK universities. Higher Education Research and Development. https://doi.org/10.1080/07294360.2020.1841741

Donnelly, M., & Evans, C. (2019). A 'home-international' comparative analysis of widening participation in UK higher education. *Higher Education*, 77(1), 97–114. https://doi.org/10.1007/s10734-018-0260-3

Garcia-Alvarez-Coque, J.-M., Mas-Verdú, F., & Roig-Tierno, N. (2019). Life below excellence: exploring the links between top-ranked universities and regional competitiveness. *Studies in Higher Education*, 1–16. https://doi.org/10.1080/03075079.2019.1637843

Greek, M., & Jonsmoen, K. M. (2020). Transnational academic mobility in universities: the impact on a departmental and an interpersonal level. *Higher Education*. https://doi.org/10.1007/s10734-020-00558-7

Lepori, B., Geuna, A., & Mira, A. (2019). Scientific output scales with resources. A comparison of US and European universities. *PLoS ONE*, *14*(10). https://doi.org/10.1371/journal.pone.0223415

Mourato, J., Patrício, M. T., Loures, L., & Morgado, H. (2019). Strategic priorities of Portuguese higher education institutions. Studies in Higher Education. https://doi.org/10.1080/03075079.2019.1628202

Zaring, O., Gifford, E., & McKelvey, M. (2019). Strategic choices in the design of entrepreneurship education: an explorative study of Swedish higher education institutions. Studies in Higher Education. https://doi.org/10.1080/03075079.2019.1637841

DOCTORAL STUDENT WORKLOAD:

	No. of hours
Contact hours	10
Participation in test / exam	2
Preparation for contact hours	•
Private reading and studying	5
Participation in tutorials	3
Preparation of project / essay / etc.	-
Preparation for test / exam	5
TOTAL workload in hours	25
ECTS credits	

Course unit	uue: s	science	in toda	y's world					
Unit: Doctoral Sci	nool a	t the Ur	niversity	of Szczecin		Course unit co	ode:		
				he course / module:					
Mode of study:			I N	ame of field of study		Discipline of stud	lv.		
Course / modu		IS:		u		Language of inst			
Year	S	emester	T	Form of instruction	No. of hours	Type of credit	ECTS		
I		ı		Face-to-Face or Virtual (depending on Covid-19	15	E	2		
TOTAL				Restrictions)	15	E	2		
Course/module	coordi	inator		Prof. Elisabetta Mafrolla, Ur	tu-				
Course instruct	or		3	Prof. Elisabetta Mafrolla, Ur					
Course/module	object	ives		To develop skills for analyzing and shaping the influence of ideas — not just the ideas themselves — in varied contexts and situations (policy advocacy, implementation advice, practice norms, etc.); To enhance writing and research formulation skills with academic and non-academic audiences in mind. To explore the value of "scientific" vs. other forms of knowledge. To reflect on the ethical obligations of researchers in their multiple roles as inquirers, advocates, educators, policy experts, and more, as media markets, political partisanship, and other forces demand more and more "point-of-view research"; and To help students examine their career choices and assumptions in light of the					
Prerequisites				knowledge influence and im None	pact themes.				
Trorogaioitos				LEARNING OUTCO	MES				
Having obtaine	d a cre	dit from a	course/	module, a doctoral student ca	n·				
Category	No.	CODE	CODE Description Ref. to the programm						
Knowledge	1	EP 1	knowle	The PhD student knows how research knowledge and other types of knowledge come to be actionable and influential on science production and development in the world, or not.					
Skills	2	EP 2	The Ph	nD students is obtaining pecul ch knowledge more accessible	iar skills relate e, credible, an		SD_U01		
Social competencies	3	EP 3	The Pi fields, along obligat policyr	realm of public policy and economic practice. The PhD student is aware of research in use (and abuse) in varied fields, highlighting rich areas for potential research contributions, along with major conflicts in public values, political interests, ethical obligations, and more. The resulting dilemmas confront scholars, policymakers, practitioners, and others as they look to research — sometimes — for useful guidance, influence, or both.					
				ONTENT	, -: -: -	Semeste	No. of hours		
Form of the course is of the course is of the politics a) the power b) fads and no	livided of the of fran	policym ning and	aking p agenda	rocess: a-setting;	I	7.5			
 How knowledge knowledge various typ 	edge of and in es of k	diffuses: ifluence (nowledg	network je (ratio	ign professions and society in general orks, ational, craft, other) and deliberation: the		I	7.5		
shape of deci	sion-m	aking ar							
Modes of deli	very		rower	point, discussion					
Assessment methods heavie phase. Assessment methods Studer each s				a reading and discussionst reading and writing connects should be prepared to session and occasionally to ments include some take-	centrated in participate of lead discus	the pre-exam e actively in sion.	No. of learning outcome from the syllabus EP 1, EP 2, EP 3		

	choice). That paper should be linked topically to their					
	personal research papers. The paper should connect the					
	problem of research design and formulation of questions with course frameworks, analyzing the "public face" — the					
	controversies, utilization of knowledge, public opinion					
	and/or decision-making contexts — of a topic student' are					
	writing up in the first-year paper or some other research					
	paper.					
Cradina aritaria	30% Class participation					
Grading criteria	70% Final paper					
D. C. P.						
Basic reading	Selection of pages from:					
	Merton, R. K. (1973). The sociology of science: Theoretical and empirical investigations Chicago, IL: University of Chicago Press.					
	Nonaka, I. (1994). A dynamic theory of organizational knowledge creation.					
	Organization Science, 5(1), 14-37.					
	Phelps, C., Heidl, R., & Wadhwa, A. (2012). Knowledge, networks, and					
	knowledge networks: A review and research agenda. Journal of Management,					
	<i>38</i> (4), 1115-1166.					
	Simon, H. A. (1991). Bounded rationality and organizational learning.					
	Organization Science, 2(1), 125-134.					
	Further readings will be provided during classes.					
Supplementary reading	Bartling, S., Friesike, S. (2014) Opening Science. Springer, Cham,					
	doi.org/10.1007/978-3-319-00026-8					
	Pain, E. (2018, February 28). Collaborating for the win. <i>Science</i> . Retrieved from https://www.sciencemag.org/careers/2018/02/collaborating-win					
	DOCTORAL STUDENT WORKLOAD:					
	No. of hours					
Contact hours	15					
Participation in test / exam						
Preparation for contact ho						
Private reading and study	ring 10					
Participation in tutorials						
Preparation of project / es	_ ·					
Preparation for test / exar						
TOTAL workload in hou						
ECTS credits	2					

Unit:		4 4la - 1 1	in a mail to the state of the s		Course unit of	code:	
			iversity of Szczecin				
			iding the course / module:				
Doctoral Sci Mode of study:		t the Un	iversity of Szczecin Name of field of study		Dissipling of stu	el in	
Course / modu		s:	Name of field of study		Discipline of stu Language of ins		
obligatory	io otato	0.			Language of ma	di dollori.	
Year	S	emester	Form of instruction	No. of hours	Type of credit	ECTS	
I-IV		1-8	seminars		ZO	1 per semeste	
TOTAL	<u> </u>			120	ZO	8	
Course/module	coord	nator	Dr hab. or dr hab. Prof. US f	rom the Unive	rsity of Szczecin	, or outside	
Course instruct	tor		Dr hab. or dr hab. Prof. US f	rom the Unive	rsity of Szczecin	, or outside	
Course/module	object	ives	Preparing doctoral students scientific texts, primarily a do			writing	
Prerequisites			The scope of knowledge res scientific discipline. Knowledge of a modern fore foreign-language sources of	ulting from the eign language scientific info	e study program (English) sufficie		
			LEARNING OUTCO				
Having obtaine	d a cre	dit from a	course/module, a doctoral student car	n:		T 5 () "	
Category	No.	CODE	Descrip	tion		Ref. to the	
Calegory	140.	JODE	Descrip	WI I		programme benchmark	
Knowledge	1	EP 1	knows and understands the global discipline conducts research				
		EP 2	2. knows the latest methodological a	nd methodolo	gical issues in	SD_W03	
	2		the discipline he conducts research a related	05_1100			
	3	EP 3	3. is able to solve problems creatively	SD_U01			
	4	EP 4	4. can independently search for rese	arch problems	5	SD_U02	
Skills	5	EP 5 EP 6	demanding a solution 5. can think analytically and synthetic	SD_U03 SD_U05			
SKIII 5	6	EP 7	6. can think creatively and innovative		SD_005 SD_U10		
	7		7.has the ability to quickly adapt, acq		vledge,	SD_U12	
			abstract thinking				
Coolel	8	EP 8	8. is critical in assessing the contribu	tion of one's o	wn research	SD_K01	
Social competencies	9	EP 9	activity in the development of oceanors. demonstrates a pluralistic attitude			SD KU3	
competencies			learning problems,	towards triose	dildertaken by	SD_K02	
			CONTENT		Semest	er No. of hour	
Form of the cou	ırse:		001112111		Comicos	or mo. or moun	
1 Preparation of	of a doc	toral diss	ertation			120	
Modes of deli	very		Discussion with the supervisor at independent collection of specialis knowledge, active participation in project preparation research, publication and disserta Research (IPB), Mid-Term Assess	st knowledge conferences ation, prepara	e, self-suppleme , conducting so	entation of cientific research,	
113362						No. of learning outcome from the syllabus	
Assessment r	method	ls	research and discussions during t assessment of progress in scientii participation in the project, verifica	tion of the promoter on the basis of the presented ch and discussions during the seminar, sment of progress in scientific research, opinion on pation in the project, verification by ration, review of publications and doctoral ration			
Cradium aultau	io	T I	Dringinlag for aplaulation a success to	fau tha a a	•		
Grading criter	ia	-	Principles for calculating a grade the Participation in seminars, prepara			Mid town	

	ic publications, PRELUDIUM application, writing a doctoral				
	Grading in 1-8 semes	ter.			
Basic reading	Indicated by a choser	Supervisor; consistent with the specific of the research			
Supplementary reading	Indicated by a choser	Supervisor; consistent with the specific of the research			
	DOCTORAL ST	TUDENT WORKLOAD:			
		No. of hours			
Contact hours		120			
Participation in test / exam		10			
Preparation for contact ho	urs	30			
Private reading and studyi	ng	10			
Participation in tutorials		30			
Preparation of project / es	say / etc.	-			
Preparation for test / exam	1	-			
TOTAL workload in hour	S	200			
ECTS credits		8			

Course unit Methodology		esearch							
Unit:						Course	e unit co	ode:	
Doctoral Sch						6216			
-acuity / De Doctoral Sch				e course / module:					
Mode of study:		it tile Olli		ame of field of study		Disciplin	e of stud	v:	
Course / modul Obligatory/rese							ge of inst		
Year	T	Semester		Form of instruction	No. of hours		of credit	ECTS	
TOTAL				Lecturer	15		E	2	
Course/module	coord	inator		Prof dr hab. Marek Dutkowski					
Course instruct	or			Prof dr hab. Marek Dutko	wski				
Course/module	object	tives							
Prerequisites				Initial knowledge at the mused in your own scientific		out resea	rch meth	ods and techniques	
				LEARNING OUTC	OMES				
laving obtaine	d a cre	edit from a	course/m	odule, a doctoral student o	an:			Ref. to the	
Category	No.	CODE		Desc	ription			programme benchmark	
Knowledge	1	EP 1	method	t knows and understands t lology of sciences				SD_W01	
	2	EP 2	approa	udent knows and understands basic problems and research proaches in related scientific disciplines					
	3	EP 3		t knows and understands t ches, methods and researd ne				SD_W03	
Skills	4	EP 4	and ad	t is able to identify researc apt approaches, methods a	and research te	echniques	to them		
	5	EP 5	discipli	Student can answer a methodological question related to discipline				SD_U01	
	6	EP 6	method	t is able to propose an orig I or research technique in I	nis own discipli	ne		SD_U04	
Social competencies	7	EP 7	techniq	to critically assess the app lues planned in his own Ph ages and weaknesses				SD_K01	
	8	EP 8	researc	t is able to critically assess th techniques in their own o ages and weaknesses				SD_K01	
	9	EP 9	Studen	t can indicate the universa w research perspectives	l importance of	his own o	liscipline	SD_K04	
CONTENT						S	emeste		
Form of the co						1		15	
Knowledge 2 Outline of the						1		3	
Research p								3	
Explanation			z, otoge	, , , , , , , , , , , , , , , , , ,		i i		3	
			f exact,	natural, social, humanis	tic and other	i		3	
Modes of deli	very			ation of a written answer					
								No. of learning outcome from the syllabus	
Assessment r	netho	as	1 Asse	ssment of activity during	the lecture			EP 7, EP 8, EP 9	
				ation of a written work i		an essay	,	EP 1, EP 2, EP 3 EP 4, EP 5, EP 6	
Grading criter	ia			les for calculating a grad			Daga		
				participation in the semi Points scored are adde		∠ points.	reparir	ng an essay 0-3	
			points.	Forms scored are added	u up.				

ECTS credits		2				
TOTAL workload in hours		50				
Preparation for test / exam						
Preparation of project / ess	ay / etc.	25				
Participation in tutorials						
Private reading and studying	g	10				
Preparation for contact hou						
Participation in test / exam						
Contact hours		15				
		No. of hours				
	DOCTORAL	STUDENT WORKLOAD:				
Supplementary reading	It will be given by t	the lecturer in the form of internet links				
Basic reading	Nagel J., 2014, Knowledge. A Very short Introduction, Oxford University Processity Press.					
	3 points - sufficient 4 points - good 5 points - very good					
	0-2 points - insufficient					

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Course unit	title: F	Paper w	riting						
Unit: Doctor	al Sch	ool, Szc	zecin U	Iniversity		Cou	rse unit co	ode:	
Faculty / De Doctoral Sch				he course / module:	,				
Mode of study:				ame of field of study	T	Disci	oline of stud	y:	
				esearch module			uage of instr		lish
Year	S	emester		Form of instruction	No. of hours	Тур	e of credit	EC ⁻	ΓS
<u></u>		II .		versation	15		ZO	2	
TOTAL			con	versation	15		ZO	2	
Course/module		nator		prof. dr hab. inż. Wojcie	ch Piasecki				
Course instructor				Wojciech Piasecki, BFSo	c, MFSc, Ph	D, D	Sc, Prof.tit		
	Course/module objectives			To present the basics of prep				cation	
Prerequisites				General knowledge of univer		n at m	aster's level		
Having obtaine	d a cre	dit from a	course/i	LEARNING OUTCOI module, a doctoral student can					
Category	No. CODE			Descript				progr	to the amme
Knowledge	1	EP 1	Knows	how publish results of researc	journa	als	SD_W0		
Skills	2	EP 2	Can pu	ublish results of research in science	s		SD_W03	3	
		ED 2	A la Diffe . A	to latera at				SD_U05	
Social competencies	3	EP 3	Ability	to interact with journal editors				SD_K04 SD_K08	
			C	ONTENT			Semeste II	No. of	hours
gap or research	ır proje n niche			ng field of scientific research ar		the	II	2	
				ment (manuscript prepared for s and methods sections	a journal)		ll II	2	
4) Drafting the				s and methods sections			11	2	
				title; Drafting the abstract			11	2	
				es and discussion)			11	2	
Discussion of			ments				11	2	
8) Avoiding pla	giarism						ll	1	
Modes of deli	very		Power-	-Point presentation, film, dis	cussion				
Assessment r	nethod	ds						No. of lea outcome fr syllab	rom the
			Evalua assigni	ition of manuscript prepared ment)	for a journa	al (wri	tten	EP 1, EP 2	2, EP 3
			Final te	est (single choice)				EP 1, EP 2	2, EP 3
Grading criter	ia			e results of the written assign			est		
oraumig omto				les for calculating a grade for		е			
Basic reading			1) Wood teachin 2) Carg and ste 3) Glas		writing for gr cil of Biolog /riting scient ester, UK. e research v	y Edit tific re vriting	ors, Bether esearch arti g for non-na	sda, MD, U cles: Strate ative speak	ISA. egy ers of
Supplemental	ry read	ling	3) Glasman-Deal H. 2009. Science research writing for non-native specified English: A guide for non-native speakers of English. Imperial College P London, UK.					rite more e versity Pre Papers, s, New Yor	asily ss, k,

Scientific, Singa 4) Lindsay D. 2 Collingwood, A	011. Scientific writing = Thinking in words. CSIRO Publishing,
DOCTOR	AL STUDENT WORKLOAD:
	No. of hours
Contact hours	15
Participation in test / exam	1
Preparation for contact hours	4
Private reading and studying	5
Participation in tutorials	5
Preparation of project / essay / etc.	15
Preparation for test / exam	5
TOTAL workload in hours	50
ECTS credits	2

Course unit	title: F	Researc	h desig	ın						
Unit: Doctoral Sch	nool a	t the Un	iversity	of Szczecin		Cours	se unit co	ode:		
Faculty / Dep	partm	ent prov	iding th	he course / module: of Szczecin						
Mode of study: Course / modul	e statu			ame of field of study	ne of field of study Dis			Discipline of study: _anguage of instruction:		
Obligatory/rese				Form of instruction	No. of house	T-00		_	ГОТО	
Year	31	emester I	_	Lecturer	No. of hours	Тур	e of credit ZO	+	ECTS 2	
TOTAL				Lecturer	15		ZO		2	
Course/module	coordi	inator		Dr hab. Paulina Niedźwiedzka-Rystwej, prof. US						
Course instruct	or			Dr hab. Paulina Niedźwiedzka-Rystwej, prof. US						
Course/module objectives				The aim of the course is to fa principles of an effective rese and bad practises in a resea	earch design.					
Prerequisites				None						
				LEARNING OUTCO	MES					
Haylan abtata	d o o	dit from -	001120-1	modulo o dootoral atridant	o:				l	
naving obtaine	u a cre	uit irom a	course/i	module, a doctoral student car	11.			1	Ref. to the	
Category	No.	CODE		Description				programme benchmark		
Knowledge	1	EP 1	princip	graduate knows state-of-the-art theories, research methods, inciples and concepts in the discipline in which he/she carries out search pivotal to design a research						
· momoage	2	EP 2		graduate knows the basic tools to strengthen knowledge in her/his SD_W08					SD_W08	
	3	EP 3		graduate is able to independently plan and conduct innovative SD_U02 cientific research					SD_U02	
Ckille	4	EP 4		A graduate is able to critically analyse, synthesise and interpret SD_U03 scientific results						
Skills	5	EP 5		graduate is able to choose and properly use the techniques and spethods in research design				SD_U06		
	6	EP 6	A grad	uate is able to compose a grans	nt in order to a	apply fo	r financial		SD_U12	
Social competencies	7	EP 7		uate is critically judging the res second party	sult and is abl	le to accept critic			SD_K01	
	8	EP 8	to cont	uate is aware of the obligation temporary challenges and to sl is new phenomena and proble	hape pattems				SD_K04	
	9	EP 9	A grad	uate is willing to share and dis es, taking into account the prin	seminate the				SD_K08	
				ctual property ONTENT			Semeste	<u></u>	No. of hours	
Form of the cou	ırse:		C	ONILNI	_		Semeste	řÍ	ING. OF HOURS	
		sign as a	framewo	ork for a study.			1	- 2	2	
		search de							5	
3. Quanti	itative,	qualitativ research	e and mu	ultimethod design.			1		2	
		ental rese							2	
				earch design.					2	
Modes of deliv	very					- 11				
Assessment n	nethod	ds							o. of learning come from the syllabus	
			Discus	sion, workshop, project				EP	1- EP 9	
				, , , , , , , , , , , , , , , , , , , ,					-	
Grading criter	ia			les for calculating a grade for all grade will be the combin			ice (50%)	and	a project	
Basic reading			1.	Akhtar I. Research Design Interdisciplinary Perspecti Claybaugh, Zach. "Research Papers: Types of Research	ives. Ed.1, 2 ch Guides: O	2016 Irganizi	ng Acader	mic F	Research	

	Retrieved 2020-10-28. 3. Wright, Sarah; O'Brien, Bridget C.; Nimmon, Laura; Law, Marcus; Mylopoulos, Maria (2016). "Research Design Considerations". Journal of Graduate Medical Education. 8 (1): 97–98. doi:10.4300/JGME-D-15-00566.1.		
Supplementary reading	int 12 2. Cr	bi, Hilde; Kampen, Jarl K. (2018). "Research design: the methodology for erdisciplinary research framework". Quality & Quantity. 52 (3): 1209–25. doi:10.1007/s11135-017-0513-8. eswell, John W. (2014). Research design: qualitative, quantitative, and ked methods approaches (4th ed.). Thousand Oaks: SAGE Publications	
	DOC	ORAL STUDENT WORKLOAD:	
		No. of hours	
Contact hours		15	
Participation in test / exam		2	
Preparation for contact hours	3	8	
Private reading and studying		10	
Participation in tutorials	-		
Preparation of project / essay	// etc.	5	
Preparation for test / exam		10	
TOTAL workload in hours		50	
ECTS credits		2	

Unit:			10.20		C	ourse unit c	ode:		
Doctoral Sci									
				course / module:					
Doctoral Sci		t the Univ			l D:		-1./fev		
Mode of study: Course / modu		IS'	N	ame of field of study		scipline of stud	ay: truction: English		
Obligatory/rese			inguage of ine	adodon. English					
Year		Semester		Form of instruction	o. of	Type of credit	ECTS		
			nours			ZO	2		
TOTAL				exercises	10				
Course/module	coord	inator			- Li		1		
Course instruct	hau								
Course instruc	lor			Dr hab Małgorzata Tarczyńska-Ł	uniewska				
Course/module	object	ives		Demonstrating the possibility of u conducted for doctoral dissertation	ns. Acquir	ing the ability	to use methods		
				multivariate analysis in the study					
Prerequisites				The student knows and can apply Mathematics in the matura exam ability to read, understand and co	scope (ba	sic level). The	student has the		
				LEARNING OUTCOMES					
Linus design a taka ta	مام	alth former -		المنابعة المتعلم ملي ماريان					
riaving obtaine	a cre	cuit from a co	ourse/mo	odule, a doctoral student can:			Ref. to th		
Category	No.	CODE		Description			programn		
	1	EP 1	issues	Student knows and understands at an advanced world level key issues related to disciplines related to the one in which he SD_W02					
		EP 2	conducts research P 2 Student knows the latest theories, research methodology,						
16		LF Z		les and concepts in the field in whi			SD_W03		
Knowledge	2		or in contact with related disciplines to a degree enabling the						
		EP 3		ion of new theories, concepts and research methodology ent knows and understands the most complex relationships in SD W04					
	3	LIS	the field in which he conducts research, as well as in related						
			discipl	nes, including interactions between	n discipline	es			
	4	EP 4		nt can critically analyze, synthesize fic research, expert activity and oth			of SD_U03		
Skills			evalua	te their contribution to the develop	ment of kn	owledge	SD_U04		
	5	EP 5			ility to develop and apply original and creative				
-		EP 6		dological solutions, techniques and at is ready to think and act scientific			SD_K07		
	6		creativ	e and entrepreneurial way, shows					
Social		ED 7	and se	arching for innovative solutions					
competencies	7	EP 7	others	nt is ready to share the results of so and to disseminate them, taking in	cientific act	IVITIES WITH	SD_K08		
			of inte	lectual property protection		pintolpiec			
			CO	NTENT		Semeste	er No. of hou		
Form of the co	urse:								
1. Is	one d	imension no	ot enoug	h? A multidimensional phenomeno	on - what	is II	3		
iť	? How	to measure	phenon	nena which are not directly measu	urable? Th	ie			
		nciples of th	-	-					
	F. V.								
2. S	tep by	step - find,	, custom	ize, choose—the types of method	ds and the	oir II	3		
u	sefulne	ss in a diffe	rent field	scope.					
3. A	pplicati	on of metho	ods and (case studies		II .	9		
Modes of deli	very			s with the use of multimedia too computers and available statist			dy work with th		
				•			No. of least		
Assessment r	_	. '					No. of learni		

			syllabus				
	test		EP 1- ÉP 7				
	project		EP 1- EP 7				
	group work on lecture	es	EP 1- EP 7				
Grading criteria	Principles for calculat	ating a grade for the course					
Grading official	Principles for calculating a grade for the course the final grade is determined as the arithmetic mean of partial grades (test						
	grade and project gra		iidi gi adoo (toot				
Basic reading		7. F. Christensen: Methods of Multiva	riate Analysis, John				
	Flury B.: Multivariate Statistics a Practical Approach, Chapman and Hall, 1988						
		Itivariate Statistical Methods, Chapma					
		lolec B., Sokołowski A., Zając K.: Mei łeczno-ekonomicznych, PWN Warsza					
		dymus S., Zeliaś A.: Metody taksono					
		płeczno-gospodarczym, PWN Warsza					
	6. Nowak E.: Metody taksonomiczne w klasyfikacji obiektów społeczno-						
		PWN, Warszawa 1990					
		siak M.: Metody statystycznej analizy					
Supplementary reading		badaniach marketingowych, AE we Wrocławiu, Wrocław 2004 1. J.F Hair, R.E. Anderson: Multivariate Data Analysis with Readings,					
Supplementary reading	Prentice Hall, 1995						
		Łuniewska M.: Metody wielowymiarowej analizy					
	porównawczej na	ry <mark>nku kapitało</mark> wy <mark>m. PWN, Warszaw</mark> a	a 2006				
	DOCTORAL STU	JDENT WORKLOAD:					
		No. of hours					
Contact hours		15					
Participation in test / exam		1					
Preparation for contact hour	rs	4					
Private reading and studying	g	10					
Participation in tutorials		4					
Preparation of project / essa	ay / etc.	7					
Preparation for test / exam		9					
TOTAL workload in hours		50					
ECTS credits		2					

Quantitative Unit: Doctoral Sci	nool a	it the Unive		Szczecin		Course uni	t co	de:
Faculty / De	partm	ent providi	ng the	course / module:				
Doctoral Sch		t the Unive						
Mode of study: Na Course / module status:				ame of field of study		Discipline of s	study	: iction: English
Course / modu	Jame status.					Language or	mstru	iction: English
Year		Semester	Form of instruction No. of hours			Type of cre	ECTS	
TOTAL		<u> </u>	_	Exercises	15	ZO		2
Course/module	coord	inator						
Course instruct	tor			dr hab. prof. US Christia	an Lis			
Course/module	objec	tives		Demonstrating the poss econometric methods) is dissertations.				
Prerequisites				Student knows and can the (secondary) school- understands and condu-	leaving exam	scope (basic le	vel).	Student
				LEARNING OUTCO				9.
Haulas akkele :	d c		uma le	lula la da eta da la divida de				
Category	No.	CODE	urse/mod	lule, a doctoral student ca Desc	n: ription			Ref. to the programme
		EP 1	Stude	nt knows the latest theorie	oc rocoarah m	othodology		benchmark
	1	EPI	princip scient that it	the fallest tried in the falle	line, which he related discipl	/she conducts ines to the exte		SD_W03
Knowledge	2	EP 2	Stude in the	nt knows and understand: field, which he/she condu	cts research,	as well as in	•	SD_W04
	3	EP 3	Stude a pop knowl	related disciplines, including interactions between disciplines Student knows rules of scientific findings dissemination, also in a popularized form, and he/she knows the basic principles of knowledge transferring to the social and economical area and how to commercialize results of scientific research.				SD_W06
Skills	4	EP 4	Stude results	nt can critically analyze, s s of scientific research, ex and evaluate their contrib	synthesize and interpret the cpert activity and other creative oution to the development of			SD_U03
Civilio	5	EP 5	Stude	nt has the ability to develope we methodological solution				SD_U04
Social	6	EP 6	Stude indepe	nt is ready to think and ac endent, creative and entre as creating and searching	preneurial wa	y, shows initiat	ive	SD_K07
competencies	7	EP 7	Stude others	nt is ready to share the re and to disseminate them les of intellectual property	sults of scient , taking into a	ific activities wi	th	SD_K08
			CON	TENT		Seme	ster	No. of hours
Form of the cou					•	14		6
				scientific cognition proceses in a descriptive way	55			2 2
Cause	or effe	ect, that is the	questio	n. How to measure relatio	nships betwee			2
4. How to	get to ning th	know somet	hing abo	an be observed? ut populations that are un ical inference, estimation,		out II		4
		and case stu	dies			11		5
Modes of deli			Lectur	es with the use of multi e of computers and ava			se st	
Assessment r	nethod	ds		and project, group	work on clas	ses		No. of learning utcome from th syllabus

	Multi-choice test		EP 1 – EP 7		
	Project and group wo	rk on classes	EP 1 – EP 7		
Grading criteria			mean of partial grades (test		
Basic reading	 D. Freedman, R. Pisani, R. Purves, Statistics. Fourth Edition, V. Norton & Company Inc., London, 2007; J. T. McClave, P. G. Benson, T. Sincich, Statistics for Business Economics, Tenth Edition, Pearson Education, Inc., London 20 				
Supplementary reading	3. R. Lyman Ot Methods and Learning, US 4. W. Mendenh	t, Michael Longnecker, An Data Analysis, Fifth Editio	Introduction to Statistical n, Duxbury Thomson ntroduction to Probability		
	DOCTORAL STU	DENT WORKLOAD:			
		No.	of hours		
Contact hours			15		
Participation in test / exam			1		
Preparation for contact hours	3		4		
Private reading and studying			10		
Participation in tutorials			4		
Preparation of project / essay	/ / etc.		7		
Preparation for test / exam			9		
TOTAL workload in hours			50		
TOTAL WOLKIOGG III HOUIS					

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Course unit	title: C	Commer	cialisat	ion of scientific results					
Unit: Doctoral Sch	nool at	t the Un	niversity	of Szczecin		Cours	e unit c	ode:	
Familia / Da			.111 41				3 4		
				ne course / module: of Szczecin					
Mode of study:			Na	ame of field of study			ne of stud		
Course / modul							ge of ins		
Optional/resear Year		emester	T T	Form of instruction	No. of hours	Type	of credit	ECTS	
II	30	III/IV		conversation	10. 01 110015		ZO	1	
TOTAL		III/IV		conversation	10		ZO	1	
Course/module		nator		dr Katarzyna Łobacz					
Course instruct	or			dr Katarzyna Łobacz					
Course/module	object	ives		The principle course objective is to get an understanding of how scientific results can be commercialised and acquainted with the forms of commercialization of scientific research results and their formal, legal and market conditions.					
Prerequisites				Basic knowledge of scientific basics of intellectual propert		e basics	of financ	e and marketing, the	
				LEARNING OUTCO					
Having obtaine	d a cre	dit from a	course/i	module, a doctoral student ca	n:				
Category	No.	CODE		Description				Ref. to the programme benchmark	
	1	EP 1	1	he student knows conditions of successful reservations			ts	SD_W06	
Knowledge	2	EP 2	The stu	ommercialization he students understands the sources of commerc			e of	SD_W08 SD_W06	
	3	EP 3	The stu	scientific research The student is able to assess the commercial val			arch	SD_W08 SD_U11	
Skills	4	EP 4		udent is able to present resea	rch results, an	d partici	pate in a	SD_U08	
	5	EP 5		udent is ready to critically asse		earch in	terms of	SD_K01	
Social competencies	6	EP 6	The stu	npact in solving socio-econom udent is ready to share his/he	r research res	ults with	others,	SD_K07 SD_K08	
				into account their commercial ONTENT	value		Semeste	er No. of hours	
Form of the cou	ırse: co	nversatio		ONTENT			Semesi	ei ino. di fiduis	
1 The role and	importa	ance of so	cientific r	esearch in socio-economic de	evelopment		II/IV	2	
				ults commercialization			II/IV	4	
3 Commercial v	alue of	rscientific		n ode of delivery is literature	based discus		II/IV	ot focused work in	
Modes of deli	very		groups	•	based discu	ssion ai	na proje	ct locused work iii	
Assessment n	nethod	le l						No. of learning outcome from the	
7.03033111011011	11011100		D. Charles					syllabus	
			Project	ation through observation				EP 1 – EP 6 EP 1 – EP 6	
				endition for completing the	course is act	ive part	icipation		
				ssion), and delivery of a gro					
Grading criter	ia		Princip	les for calculating a grade	for the cours	e			
			The fin	al grade is calculated as fo					
			-	delivery of a group project participation in in-class di		O%)			
Basic reading			Jolly V.	(1997), Commercializing new			from Mir	nd to Market, Harvard	
_acio reading			Busines	ss School Press, Boston, Mas	sachusetts.				
			Łobacz comme framew	K., Głodek P. (2020), Challer rcialisation at public universitiork, Proceedings of the 36 th II	nges and barri es: introducing BIMA Confere	ers of so g a relati	ience an on-based	d technology d analytical pain	
Supplementar	ry read	ling	Trzmiel	ak D.M., Ropęga J. (ed) (201	3), Innovations	s and kn	owledge	commercialization:	
cooperative resources, integrated science									

	No. of hours
Contact hours	10
Participation in test / exam	
Preparation for contact hours	3
Private reading and studying	5
Participation in tutorials	2
Preparation of project / essay / etc.	5
Preparation for test / exam	0
TOTAL workload in hours	25
ECTS credits	

Course unit									
Principles of	open	science							
Unit:		(4) - 11-				Course unit	code		
				ty of Szczecin					
				the course / module:					
		t the Un		ty of Szczecin					
Mode of study:			Na	ame of field of study		Discipline of s			
Course / modul		IS:				Language of in	nstruct	ion:	
Optional/reseaı Year	rcn		T		No. of	English			
1 ear	Se	emester		Form of instruction	hours	Type of cred	dit	ECTS	
11		III/IV		conversation	10	ZO		1	
TOTAL				conversation	10	ZO		1	
Course/module	coord	inator		dr hab. Malgorzata Guzows	ka				
Course instruct	or								
				dr hab. Malgorzata Guzows					
Course/module	object	iives		The overall learning objecticoncepts and benefits of the open data management and Additional learning objective. Set up an open data sharire Determine appropriate roust dentify the benefits of Virturesearch data.	e open sciend d open acces es of the cour ng strategy to te to take who	ce principles, ald s publishing. se are: increase the resen publishing an	ong with search	h practices for visibility access article	
Prerequisites				General knowledge of the o	liscipline bein	g studied.			
				LEARNING OUT					
Having obtaine	d a cre	dit from a	course	e/module, a doctoral student	can:				
Category	No.	CODE		Desc	ription			Ref. to the programme benchmark	
		EP 1		s course, student will learn th				SD_W06	
Knowledge	1.			fits of Open Source principles management and open data		ractices for ope	n		
Skills	2.	EP 2	Stude	ent will learn how to become ctful researcher by sharing re	a more visib				
Social competencies	3.	EP 3	with s				SD_K08		
)		result	ts.					
			C	ONTENT		Seme	ester	No. of hours	
Form of the cou									
		o Open S				III/IV		2	
		ta Manag				III/IV		2	
 Publis Increa 				isability III/IV				4	
Modes of deliv		our intesea		entations, case studies an	d interviews			4	
oaoo or aon	. 0. 3								
Assessment r	nethod	ds					No. of learning		
			Grad	aded quizzes and a graded assignment			EP ·	syllabus EP 1 – EP 3	
Grading criter	ia			ciples for calculating a grad					
1				- points from final graded ng lectures.					
Basic reading				 Allen, C., & Mehler, D. and tips in early caree Masuzzo, P., & Marter Resources and tips to Preprints. McKiernan, E. C., Bou J., & Yarkoni, T. (2016 eLife 5. See https://doi 	r and beyon is, L. (2017) learn the lar rne, P. E., B). How oper	d. <i>PLoS biolog</i> . <i>Do you speai</i> nguage (No. e2 rown, C. T., Bi n science helps	ny, 17(k oper 2689v uck, S s resea	5), e3000246. <i>i science?</i> 1). PeerJ ., Kenall, A., Lir	
				Re Manning, F. (2016) Wilkinson, M. D., Dum				oleton, G., Axto	

	M., Baak, A., & Mons, B. (2016). The FAIR Guiding Principles for scientific data management and stewardship. Scientific data, 3(1), 1-9				
Supplementary reading	Laaksonen, l report and ad FAIR data. • Farnham, A., Meekes, J., &	c., Genova, F., Harrower, N., Hodson, S., Jones, S., en, L., & Wittenburg, P. (2018). Turning FAIR into reality: Final d action plan from the European Commission expert group on a. A., Kurz, C., Öztürk, M. A., Solbiati, M., Myllyntaus, O., J., & Hettne, K. (2017). Early career researchers want Open Genomebiology, 18(1), 1-4.			
	DOCTORAL ST	TUDENT WORKLOAD:			
		No. of hours			
Contact hours		10			
Participation in test / exam		2			
Preparation for contact hours	3	2			
Private reading and studying		4			
Participation in tutorials		2			
Preparation of project / essa	/ / etc.	3			
Preparation for test / exam		2			
TOTAL workload in hours		25			
ECTS credits		1 Property Company Com			

Course unit	title: P	opulariz	ation of	science					
Unit: Doctora	Init: Doctoral School at the University of Szczecin aculty / Department providing the course / module:								
Institute of B	iology	/, Unive				Di toll 6 i to			
Mode of study: Course / modul	o etatu	6.	Na	ame of field of study		Discipline of study: Language of instruc	tion:		
Optional/resear		5.				Language of instruc	Juon.		
Year	T	emester		Form of instruction	No. of hours	Type of credit	ECTS		
II TOTAL		III/IV		conversation	10	ZO	1		
TOTAL Course/module	ooordi	III/IV		conversation Dr hab. Paulina Niedźwiedzkiedzki	10	ZO ZO	1		
Course/module	Coordi	паю		Dr nab. Paulina Nieuzwieuzi	ka-rkysiwej, pi	01. 03			
Course instruct	or			Dr hab. Paulina Niedźwiedzk	ka-Rystwej, pr	of. US			
Course/module	object	ives		The aim of the course is to far popularizing science as a ke scientist. Outlining the meas and recipients. Presentation for society.	ey element in t urable effects	he scientific develop of popularization fo	ment of every the researcher		
Prerequisites				none					
				LEARNING OUTCO	MES				
llada abtaba		dit forms							
naving obtaine	и а сге	uit irom a	course/i	module, a doctoral student car	115		Ref. to the		
Category	No.	CODE		Descrip	tion		programme		
		/					benchmark		
Knowledge	1	EP 1	knows	The PhD student knows forms of dissemination of science and knows the principles of transfer and commercialization of knowledge in other areas of human activity					
Mowloago	2	EP 2		PhD student knows and unde tt scientific projects	rstands the ne	eed to acquire and	SD_W07		
	3	EP 3	opinion	PhD student is able to provide is on key issues related to the mmonly understandable way			SD_U07		
	4	EP 4		PhD student is able to presen ic concepts	t the results o	f research and	SD_U08		
Skills	5	EP 5		PhD student establishes and ement scientific projects (also tional)			SD_U10		
	6	EP 6		PhD student plans his scientificial role in inspiring the develo			SD_U11		
	7	EP 7	answei	PhD student is aware of the state to the challenges of the snew phenomena and proble	present and		SD_K04		
Social	8	EP 8	8. The	PhD student is involved in pop	pularization of	science	SD_K05		
competencies	9	EP 9		PhD student is ready to share rize them (respecting the intel			SD_K08		
			С	ONTENT		Semester	No. of hours		
Form of the cou			ne odu	rantages and difficulties.		III/IV	2		
					nd	III/IV			
interna interna	ationalia	zation, ad projects. (laptation	rization - commercialization ar to the group of recipients, into cess, Research Gate and othe	erdisciplinary a	and	5		
				of creativity and quality of a so social mission.	cientist.	III/IV	3		
				- m	ultimedia lect	ures			
Modes of delivery				- discussion					

	- team work					
Assessment methods		- project - teaching practise - participation in promotional projects implemented by the University of Szczecin - participation in research grants				
Grading criteria		ulating a grade for the course passed on a project on how to popularize your o	wn research			
Basic reading	McDrury, J. and Alterio, M. (2003) Learning Through Storytelling in Higher Using Reflection and Experience to Improve Learning. London: Kogan Page L.					
Supplementary reading	2. Redfern, J., Burdass, D. and Verran, J. (2013) Transforming a school learning exercise into a public engagement event: the good the bad and the algae. <i>J Biol Ed</i> 47 , 246–252.					
	3. Redfern, J., Burdass, D. and Verran, J. (2015) Developing microbiological learning materials for schools: best practice. FEMS Microbiol Lett 362, fnv020.					
	4. Verran, J., Redfern, J., Moravej, H. and Adebola, Y. (2018) Refreshing the public appetite for 'good bacteria': menus made by microbes. <i>J Biol Educ</i> 53 , 34-46					
	DOCTORAL	STUDENT WORKLOAD:				
		No. of hours	-			
Contact hours		10				
Participation in test / exam	1	3				
Preparation for contact ho	urs	2				
Private reading and study	ing	3				
Participation in tutorials						
Preparation of project / es	say / etc.	5				
Preparation for test / exan	1	2				
TOTAL workload in hou	rs	25				
ECTS credits		1				

Unit:	haal a	at the all leads a	ensity of Cooperin		C	Course u	ınit code	
			ersity of Szczecin		itute of Die	lo en c		
			ling the course / mersity of Szczecin		itute of Bio	logy		
Mode of study		it the Only	Name of field of stu		IF	Discipline o	of etudur	
Course / modu		IS:	Name of field of Stu	uy				on: English
Optional/resea						unguago	or modados	on. Englion
Year	s	emester	Form of instru	ction	No. of hours	Type of	credit	ECTS
		III/IV	conversation		10	ZC		1
TOTAL Course/module		III/IV	conversation	on	10	ZC)	1
			Łukasz Jankowi	ak 				
Course instruc	tor		Łukasz Jankowi	ak				
Course/module	e objec	tives	The main aim of them effectively			students	the technic	ques which help
Proroquisitos			No particular rec			n in the co	urse. How	ever some
Prerequisites			experience of pu	ublishing woul	ld be helpfull			
			LEARN	ING OUTCO	OMES			
Having obtains	nd a cre	dit from a co	ourse/module, a docto	ral student ca	ın:			
TIGHTING ODIGITIE	, a a ore	zan ii Oili a U	saroo/module, a docto	. ai stauent ca				Ref. to the
Category	No.	CODE		Descr	iption			programi
		ED 4	DLD -/ I //		44- "	l41		benchma
Knowledge	1	EP 1	PhD student has known the broad scientific of		it the dissem	ination of	science to	SD_W06
Skills	2	EP 2	PhD student has the		esentation of	f research	results	SD U05
Social	3	EP 3	PhdD student can co					SD_K08
competencies	٥							
E			CONTENT					
Form of the co						S	emester	No. of ho
		r nublichina				S	emester	
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	ment fo	hen to stop?				S	emester	1
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Participation in tutorials	1
Preparation of project / essay / etc.	-
Preparation for test / exam	1
TOTAL workload in hours	25
ECTS credits	1 WITH WIND PROPERTY OF THE PR

Unit:						Course unit of	code:	
Doctoral Sc	hool a	t the Unive	ersity of	Szczecin				
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Mode of study			N	ame of field of study		Discipline of stu	dv:	
Course / modi		ıs:				Language of ins		
Optional/resea	arch					0 0		
Year		Semester		Form of instruction	No. of hours	Type of credit	ECTS	
II		III/IV		conversation	10	ZO	1	
TOTAL		III/IV		conversation	10	ZO	1	
Course/modul	e coord	inator		dr hab. Adam Pawlicz				
0								
Course instruc	tor							
Course/modul	e object	tives		By the end of the course understanding of the ne progress, label benefits relationship between int and assess the effective science.	xus between i and limits of ir ernationalizati	nternationalization nternational coope on and academic	n and science eration, demonstra entrepreneurship	
Prerequisites				-				
. O. Oquiolog				LEARNING OUTCO	MES			
Having obtain	ed a cre	dit from a co	urse/mod	lule, a doctoral student ca	n:			
							Ref. to the	
Category	No.	CODE		Desc	cription		programme	
	+	EP 1	Studo	nt knows the advantages	and costs of in	tornational	benchmark	
Knowledge	1	'		nt knows the advantages i ration in science	anu costs di Il	n o ma n Onai	SD_W06	
Knowledge	2	EP 2		nt knows how to plan acad	demic career i	n international	SD_W08	
	1.	EP 3		nt is able to identify and e	valuate variou	s possibilities of	SD III0	
Skills	3	,		ational cooperation			SD_U10	
Social competencies	4	EP 4		nt independently carries or rnationalization of researc		nent of net benefit	s SD_K07	
		les .		ITENT		Semeste	er No. of hou	
orm of the co	urse:							
1 Definitions o						III/IV	2	
2 Benefits and						III/IV	2	
3. Internationa					III/IV	3		
4. Public polic	CS 108(6	ang memal	ioi idiiZdil(ווע	111/1 V	3		
			Lectur	es, workshops, problem	based learning	ng		
Modes of del	ivery							
							No. of learnin	
Assessment	mothe	de					outcome from t	
าออฮรรกายกัเ	metho	72					syllabus	
			Essay	ay, observation EP 1 – EP 4				
Grading crite	ria							
erading onto			Princip	oles for calculating a gra	ade for the co	ourse		
						-, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Basic readin	9		interna	g, F., Finkelstein, M., & lationalization of the aca	demy: Chan			
Supplementa	m/ roos	ding		pringer Science & Busir I, S., Siegel, D. S., & Sla		2012) The inter-	nationalization -	
эирріетета	ary read	ilig	scienc Techn Ponds	the and its influence on a cology Transfer, 37(2), 1, R. (2009). The limits to cration. The Journal of	cademic ent 92-212. o internationa	repreneurship. 7	The Journal of ntific research	
				TORAL STUDENT W		and the state of t	1 U-0-7.	
						No of house		
Contact hour	20			10		No. of hours		

Participation in test / exam	5
Preparation for contact hours	2
Private reading and studying	2
Participation in tutorials	2
Preparation of project / essay / etc.	2
Preparation for test / exam	2
TOTAL workload in hours	25
ECTS credits	West 1 State Company of the State Company

Course unit		ntific st	atemen	t					
Unit:				of Szczecin		Course unit	code	e:	
				ne course / module:					
				of Szczecin					
Mode of study: Name of field of study Discipline of study:									
Course / modul Optional/resear		IS:				Language of ins English		tion:	
Year	S	emester			No. of hours	Type of credit		ECTS	
TOTAL	-	III/IV III/IV		conversation	10 10	ZO ZO	-	1	
Course/module	coordi			conversation dr hab. Vincenzo Salzano, pro		20		1	
Course instruct	tor			dr. hab. Vincenzo Salzano, pro					
Course/module	object	ives		The aim of the course is to intr style their research results in c	roduce the st				
Prerequisites			-	media					
Trorcyalsics				LEARNING OUTCOM	IFS		_		
Having obtaine	d a cre	dit from a	course/	module, a doctoral student can:				D () !!	
Category	No.	CODE		Description	on			Ref. to the programme benchmark	
Knowledge	1	EP1	w form wiedzy	sady upowszechniania wyników ie spopularyzowanej oraz zna p do sfery społecznej lub gospod w działalności naukowej	odstawowe a	zasady transferu		SD_W06	
Chillo	1	EP2	wyników działalności naukowej potrafi napisać publikację naukową, która zostanie przyjęta do recenzji w czasopiśmie z list MNiSW lub w materiałach z konferencji międzynarodowej lub w formie książki oraz potrafi transferować wyniki swojej działalności naukowej do sfery społeczno- gospodarczej					SD_U05	
Skills	2	EP3	zrozum	przekazywać społeczeństwu we niały sposób informacje i opinie o nień związanych ze swoją dyscy	dotyczące kl	uczowych		SD_U07	
Social competencies	1	EP4	działalı działalı	uje krytyczny osąd dotyczący wkładu wyników własnej lności badawczej w rozwój dyscypliny, w której prowadzi tę lność oraz uznaje znaczenie wiedzy w rozwiązywaniu mów poznawczych i praktycznych				SD_K01	
competencies	2	EP5	oraz do	tów do dzielenia się wynikami dz o upowszechniania ich, z uwzglę ści intelektualnej			nì	SD_K08	
			С	ONTENT		Semest	er	No. of hours	
Form of the cou		Fac-! 1	.cl.						
General stru General styli						2 2		3	
3. Example of r				n a professional editorial stage o	of a scientific	2		1	
journal 4. Comparing different requirements from				m different fields of research		2		1	
5. Different styl						2		2	
Modes of deli	very			es provided by multimed paded articles	lia compu	ter presentat	ions	s and/or using	
Association	notho	10						No. of learning utcome from the	
Assessment r	netrio(12	Project	t, observation			EF	syllabus EP1,EP2,EP3	
							EF	P4, EP5	
Grading criter	ia		Principles for calculating a grade for the course						

	Ocen z pracy pisemnej/projektu				
Basic reading	 Hilary Glasman-Deal. (2009). Science Research Writing for Non-Native Speakers of English (1st Edition). Imperial College Press Day, R. A., Sakaduski. N. D. (2011). Scientific English: A Guide for Scientists and Other Professionals. (3rd ed) Greenwood. p. 4. 				
Supplementary reading	 HE Xiao-yang. (2004). Stylistic features of English for science and technology. Journal of Lingling University, 2(2) Wang, G. (2007). Stylistic Analysis of the Science of Mechanics. US-China Foreign Language, 5(9), 49-52 				
	DOCTORAL STUDENT WORKLOAD:				
	No. of hours				
Contact hours	10				
Participation in test / exam	0				
Preparation for contact hou	irs 5				
Private reading and studying	ng 5				
Participation in tutorials	0				
Preparation of project / ess	ay / etc. 5				
Preparation for test / exam	0				
TOTAL workload in hour	25				

ECTS credits

Course unit	title: N	/lethod	ology o	f the didactic process an	d educatio	nal psychology	y		
Unit:						Course unit of	ode	a·	
	nool a	t the Un	iversity	of Szczecin		Course unit t	Jour	G.	
				ne course / module:					
Doctoral Scl Mode of study:		t the Un		of Szczecin ame of field of study		Dissibles of str	10.50		
Course / modu		ıs:	IN	arrie of field of study		Discipline of stu Language of ins		tion:	
Obligatory/ tea				- C - C - C - C - C - C - C - C - C - C	N				
Year	5	emester I		Form of instruction exercise	No. of hours	Type of credit		ECTS 2	
TOTAL		Ĺ		exercise	15	E		2	
Course/module	coordi	nator		Dr hab. Oskar Szwabov	wski				
Course instruc	tor			Dr hab. Oskar Szwabov	wski				
Course/module	object	ives		an introduction to research i consequences of some met between research and peda	hodological a gogy	oproaches and p	racti	ces; and relations	
Prerequisites				English language, general k		edagogy and ph	iloso	ophy	
					-				
Having obtaine	d a cre	dit from a	course/	module, a doctoral student ca	n:			Ref. to the	
Category	No.	CODE		Descrip	otion			programme benchmark	
		EP 1	l.	s the latest theories, research					
Knowledge	1		-	ples and concepts in the				SD_W03	
	Milowiougo			degree enabling the creation of new theories, concepts					
-		EP 2		esearch methodology a ability to develop and apply o	original and c	reative			
Skills	2			dological solutions, techniques			s	SD_U04	
		EP 3		ly to think and act in an	-	•	1		
Social	3		_	oreneurial way, shows in	SD_K07				
competencies	-	li,		earching for innovative solutions in didactics					
			resear				or	No. of hours	
Form of the co	ırse:		C	CONTENT			er.	NO. Of Hours	
		ations b	etween	research and didactics			3		
2The long sl	nadow	of (un)	dead po	ositivism			3		
3Pedagogy a							5		
4 A dyslexic			and di	rty writing				2	
5 Research t	o getti	ing lost						2	
Modes of deli	very		Lectur	e, presentation in power	point				
								No. of learning	
Assessment r	nethod	ds					OL	utcome from the	
			rocoar	ch projects			FF	syllabus 21 – EP 2	
			reseal	en projects				1 -	
Grading criter	ia		Princip	les for calculating a grade	for the cours	se			
				ality of the project (50%)					
Basic reading	Basic reading Lew Patt Den qual		Patti L Denzir qualita Denzin	, T. E. (2017). Beyond Measure: Studying the Educational Logic of Lather's Getting Lost. <i>Qualitative Inquiry</i> , 23(4), 300–308. n, N. K., Lincoln, Y. S. (2018) (Eds.), The SAGE handbook of lative research (5th ed., pp. 235-260). Thousand Oaks, CA: Sage. n, N.K. (2018). Performance Autoethnography. Critical Pedagogy and the					
				s of Culture. Routledge. uza, J. (2014). Language Matters: A Dyslexic Methodology. <i>Qualitative</i>					

	Inquiry, 20(10), 1191–1201.					
Supplementary reading	, C. R., & Christ, R. C. (2020). What Do Pedagogies g/Teaching Qualitative Inquiry. Qualitative Inquiry, 26(1), Szwabowski, O., Szczepaniak, C., & Pławski, M. (2020). ective Autoethnography. Cultural Studies ↔ Critical 9(4), 336–349.					
	DOCTORAL	STUDENT WORKLOAD:				
		No. of hours				
Contact hours		15				
Participation in test / exam		2				
Preparation for contact ho	urs					
Private reading and studyi	ng	9				
Participation in tutorials						
Preparation of project / es	say / etc.	9				
Preparation for test / exam		15				
TOTAL workload in hour	S					
ECTS credits	THE PERSON NAMED IN	50				

Course unit	title: L	Digital med	lia in a	cademic education			
Unit:: Doctoral Sc	hool a	t the Unive	ersity o	f Szczecin		Course unit	code:
				course / module:			
Doctoral Sc		t the Unive					
Mode of study: Course / modu			_ N	lame of field of study		Discipline of stu	
Obligatory/tead		IS:				Language of ins	struction:
Year		Semester		Form of instruction	No. of hours	Type of credit	ECTS
TOTAL	-	II		Exercise	15	ZO ZO	2 2
Course/module	coord			Exercise	15		
Course instruc				Dr hab. Elzbieta Perzycka			
				Dr hab. Elzbieta Perzycka			
Course/module	e object	tives		media. 2. 2. Developing a criteria for evalua 3. 3. Developing the other areas of known of the deducation by comments.	critical attitude ating websites ability to control owledge. ability to use ability to use abining them cal attitudes to	e towards the cor s. mbine information e methods, techn with information a	
Prerequisites				Basic computer and office		ls (text editor, gra	phic editor,
				multimedia presentation ed LEARNING OUTCOM			
				LEARNING OUTCOM	VIES		
Having obtaine	d a cre	dit from a co	urse/mo	dule, a doctoral student can	:		
Category	No.	CODE	Ref. to a program benchm				
Knowledge	1,,	EP 1		s and understands the methoning, including the use of modet)			SD_W05
Skills	2.	EP 2	use th	e to use modern methods and em for other types of profess ation questionnaire)			SD_U06
Social competencies	3.	EP 3		dy to engage in the implement arizing tasks, respecting the pants			SD_K05
				NTENT		Semeste	er No. of hours
Form of the co							
	and cul	tural identity	based o	s on universal and contempora al culture (traditions, customs		II	3
2. An academic	ems ba	sed on the e		student's media learning sp of schools in Poland and No			3
3. Photography experiencing re	, micro ality	phone and c		s tools for discovering, learn	ning and	II	3
- self-express	sion in I	earning abou	ut the ex	isting reality.			
	ges ana	alysis models		open public spaces vell's model, Shannon's mod	el)	11	3
			echniqu	es and tools for learning abo	ut the studie	d II	3
			Prese	ntation, discussion, tas	k and exer	cise	
Assessment r	method	ds				No. of learning outcome from the syllabus	
			Projec	t.			EP 1 – EP 3
Grading criter	ia		Deler - 94	loo for coloulating a Second	n fautherer		
				les for calculating a grade	e ior the col	лse	

		ion questionnaire 2X 25%				
Basic reading		rations for Mass Communications. Engaging the User, is Group, New York and London, 2014.				
	Perzycka E., & Łukaszewicz – Alcaraz A.,, (eds.) Technologies of Imaging in Urban Communication – Report 2 from Kenya/Kilifi, Wydawnictwo Kolegium Sztuk Wizualnych Akademii Sztuki w Szczecinie, Szczecin 2020, ISBN 978-83-951340-0-8, p. 560 (forma drukowana oraz interaktywna, open access - ZENODO repository which is operated by CERN and indexed in OpenAIR)) DOI 10.5281/zenodo.4036096, dotacja TICASS - Technologie obrazowania w komunikacji, sztuce i naukach społecznych (734602) https://zenodo.org/record/4036096#.X2aE-y1h2u4					
Supplementary reading	Naukowe Uniwersytetu S	Perzycka E., <i>The Values in Educational Carriers of Culture. Trust,</i> Wydawnictwo Naukowe Uniwersytetu Szczecińskiego, Szczecin, 2015, ISBN 978-83-7972-005-7, (online), ISBN 978-83-7972-003-3				
	DOCTORAL STUD	ENT WORKLOAD:				
		No. of hours				
Contact hours		40				
		10				
Participation in test / exam		5				
Participation in test / exam Preparation for contact hou	rs					
		5				
Preparation for contact hou		5 5				
Preparation for contact hou Private reading and studying	g	5 5 10				
Preparation for contact hou Private reading and studyin Participation in tutorials	g	5 5 10 5				
Preparation for contact hou Private reading and studyin Participation in tutorials Preparation of project / ess	g ay / etc.	5 5 10 5 10				

Course unit	title:							
Unit:						Course unit o	ode:	
				y of Szczecin				
				he course / module:				
	nool a	t the Un		y of Szczecin		District Co.	TO	
Mode of study: Course / modul	lo etatu	c: Electiv		lame of field of study: Lingu	IISTICS	Discipline of stud	dy: truction: English	
Optional/teachi		is. Elective	e course	,		Language of ins	iruciion. English	
Year		emester		Form of instruction	No. of hours	Type of credit	ECTS	
11		III/IV		Exercise	10	ZO ZO	1	
TOTAL		III/IV		Exercise	1			
Course/module	coordi	inator		Dr Adriana Goldman				
Course instruct	or			Mgr Irina Sklema, dr Adr	iana Goldman			
Course/module	object	tives		The aim of the course is speech production and re				
Prerequisites				Command of English at I	31+ level			
				LEARNING OUT	COMES			
Having obtaine	d a cre	dit from a	course	/module, a doctoral student	:		5.4	
Category	No.	CODE		Des	cription		Ref. to the programme benchmark	
Knowledge	1	EP 1		s the anatomy of speech or h production and understar			SD_W08	
Knowledge	'	EP 2	appar	atus to avoid voice fatigue			SD_U07	
Skills	2	LFZ	produ	Can implement the principles of correct breathing, sounds production, intonation and relaxation techniques to effectively communicate with the environment and avoid straining the voice				
3 EP 2			A PhD	student is creative in sear			SD_K04	
Social	4	EP 3		student is using the comp	SD_K05			
competencies	5	EP 4	\$1	ic practise) student is constantly trying	SD_K08			
Form of the cou	ireo:		C	CONTENT		Semest	er No. of hours	
1 Posture, brea		nd relaxa	tion tecl	hniques		III/IV	2 hours	
2 Voice produc					III/IV	2 hours		
3 Articulation: s	peech	sounds, v				III/IV	4 hours	
4 Voice mainte	nance	and care			III/IV	2 hours		
Modes of deli	very		Class	discussion, pair work, in	dividual work			
Assessment methods							No. of learning outcome from the syllabus	
				n test, Verification throug			EP 1 – EP 4	
				with a grade based on t	he written test o	covering the the	ory and an oral	
Grading criter	ia			ntation in English	mada fan di			
g 5 .				iples for calculating a g			the umittee test	
				e grade is an arithmetic	_	ide obtained fo	ine written test	
Bosio roadin-				ral presentation in Englis n, Helen, Sarah Shephe		n vour Accort	Colline	
Mańko			Mańko	owska, Anna, Marta Now I would a Woodchuck Ch	acka, Magdale	na Kłoczowska	. 2009. "How Mucl	
			Konso	orcjum Akademickie. Kra r, Alan. 2000. <i>The Langu</i> a	ków			
Supplementa	ry read	ding		iewicz, Bogumiła. 2003. głosu. Universitas. Krak		m świadomie. I	Podręcznik do	

DOCTORAL STUDENT WORKLOAD:					
-	No. of hours				
Contact hours	10				
Participation in test / exam	2				
Preparation for contact hours	3				
Private reading and studying	5				
Participation in tutorials	2				
Preparation of project / essay / etc.	0				
Preparation for test / exam	3				
TOTAL workload in hours	25				
ECTS credits					

Course unit	title: Co	ontempo	orary th	eories of learning				
Unit: Doctoral Scl	nool at	the Univ	ersity of	f Szczecin		Course unit	code:	
	•	•	-	course / module:				
Doctoral Sci Mode of study:		ine Univ		ame of field of study		Discipline of stu	ıdy:	
Course / modu	le status:					Language of ins		English
Obligatory/tead Year		emester		Form of instruction	No. of	Tong of any dis		CTS
II	3	III/IV			hours 10	Type of credit		
TOTAL		III/IV		Exercise Exercise	10	ZO ZO		1
Course/module	coordin	ator						
Course instruc	tor			Maria Czerepaniak-Walcza	ak			
Course/module	objectiv	es		Acquiring the knowledge o				
Prerequisites				purpose of conscious, critic Completed courses: Desig Digital media in academic	gn and planni			
6				LEARNING OUTCOM				
Having obtaine	d a credi	t from a co	ourse/mo	dule, a doctoral student can:				
Category	No.	CODE		Descript	ion		prog	to the pramme chmark
	1.	EP1	methode	and understands the sources ology of teaching classes, in ogies in education			SD_W	
Knowledge	2.	EP2	knows to the popul the basi	knows the principles of dissemination of scientific results, also in the popularized form according to the modern theories and knows the basic principles of transferring knowledge to the social or economic sphere and commercialization of the results of scientific				
A. W.	3	EP3	is able to apply methods and techniques of teaching appropriate to the chosen theory and use them for different types of academic education and Lifelong learning				SD_U)6
Skills	4	EP4	is able t	o provide the public with info elated to its scientific discipli ood manner			SD_U0)7
	5	EP5	is aware challeng phenom	e of the obligation to creative ges of the present and shape lena and problems as well as ries of pedagogical knowled	attitudes tow s using of cor	ards new	SD_K0)4
Social competencies	6	EP6	populari interacti	to engage in the implement izing tasks while respecting t on participants through using gical knowledge	the subjectivit	y of the	SD_K0	15
	7	EP7	to disse	to share the results of scier minate them, taking into acc ual property protection			SD_K0	8
		200		NTENT		Semest	er No.	of hours
1 Sources of c			rning the	ories; 21st Century skills				2
2. Activity theo	ry of lean	ning; activ	ity – actio	n – operation. Constructivis				2
system through	learning			lict between reality and the ser-centric to learner-centere		е		2
5. A Learning T				er-centile to realiter-centere	u GuudaliOII			2
Modes of deli	very		Discus	ssion, flipped class				
Assessment r	methods						outcome syll	learning from the abus
Gradina seitas	io		Writter	n work and presentation it	to the grou	0	EP1-EP	7
Grading criter	ıd		Princip	oles for calculating a grade	e for the cou	ırse		

Basic reading	1. Helen Gre	gory: Learning theories, 2016
g		s: Contemporary Theories of Learning, Second Edition.,
	2018	
		t, Roy Cox, Susanna Calkins: Learning and Teaching in ucation, 2009
Supplementary reading	1. Heather F	ry, Steve Ketteridge, Stephanie Marshall (ed).: A Handbook
		ng and Learning in Higher Education, 2009
		Mowrer (ed.): Handbook of Contemporary Learning
	Theories,	2001
	DOCTORAL S	TUDENT WORKLOAD:
		No. of hours
Contact hours		10
Participation in test / exam		
Preparation for contact hours	3	5
Private reading and studying		
Participation in tutorials		5
Preparation of project / essay	y / etc.	5
Preparation for test / exam		
TOTAL workload in hours		25
TOTAL WORKIOAG III IIOUIS		20

Unit: Doctoral School at the University of Szczecin Course unit code							code:	
Faculty / De	partment	providin	g the	course / module:				
.								
Doctoral Sch Mode of study:		Univer		Szczecin lame of field of study: Theo	orion of	Dissipling of at	udy: Pedagogy	
widde or study.				eaching and Learning	DITES OF	Discipline of st	udy. Fedagogy	
Course / modu				-		Language of in	struction: Engli	sh
Optional/teachi Year	ng		_		No. of		-7	
r car	Sem	nester		Form of instruction	hours	Type of credi	t ECTS	
		/IV		Exercises	10	ZO	1	
TOTAL Course/module		/IV		Exercises	10	ZO	1	
Course/module	COORDINALO			Dr Małgorzata Wałejko				
Course instruct	or			Dr Małgorzata Wałejko				
Course/module	objectives			The course provides be teaching and learning assessment.				
Prerequisites				-				
				LEARNING OUTCO	MES			
Having ohtaine	d a credit fro	om a cour	se/mod	lule, a doctoral student car	1:			
	3. 5 WIE 11		2271100				Ref. to	the
Category	No.	CODE		Desc	ription		program	
		EP 1	Stude	ent knows and understan	ds main met	hods (and	SD_W05	ark
Knowledge	1		methe	odology) of conducting a	cademic lect	tures and classe		
Skills	2	EP 2	Students uses modern methods and techniques of conducting didactic classes.					
Social competencies	3	EP 3		ent gets engaged into edu ct towards all the partici			SD_K05	
			CON	TENT		Semest	er No. of he	ours
2. Activat 3. Method 4. Styles learnin	s, methods ting method ds of teach	ds of tead ing speci . Mnemoi le's pyrai	ching fic for l nics tec mid of l	higher education chniques. Types of intelli memory	igence and		2 2 1 3	
J. WELIO	us of stude	III WOIK E		lectures				
Modes of deli	very		J. 41					
							No. of learn	
Assessment r	nethods			vation of student's skills and social competencies			syllabus EP 1 – EP 3	
			auring	trained lessons and cla	sses			
Grading criter	ia		Princi	Principles for calculating a grade for the course				
ordanig onto	iu.		traine	points' scale; d lessons: grade concerr ers, using activating metl		dequate method	d, respect towa	rds
Basic reading W. Oke F. Bere F. Bere			reźnicki, Zagadnienia dydaktyki ogólnej, 2016 reźnicki, Dydaktyka kształcenia ogólnego, 2001 reźnicki, Zagadnienia dydaktyki szkoły wyższej, 2009 Borich, Effective teaching methods: Research-Based Practice, 2016					
Supplementary reading P. Bur Studer H. Han M. Tar lepiej,			rden, D. Byrd, Methods for Effective Teaching: Meeting the Needs of All ents, 2018 mer, Klucz do efektywności nauczania. Poradnik dla nauczycieli, 2012 raszkiewicz, Metody aktywizujące proces uczenia się czyli jak uczyć , 2005 (e-book) rnacka, Od słowa do działania, 2001					

	E. Kosińska, Ocenianie w szkole. Krótki poradnik psychologiczny, 2000
	K. Wiczkowski, Zza i sprzed katedry czyli jak oceniać sprawiedliwie, 1994
	B. Niemierko, Ocenianie szkolne bez tajemnic, 2006
	K. Białek, K. Cyran, Aktywne metody dydaktyczne – subiektywne
	kompendium. W: Wykładowca doskonały. Red. A. Rozmus, 2013
	T. Buzan, Pamięć na zawołanie, 1997
	P. Kalina, Mnemonika czyli sztuka kształcenia i wzmacniania pamięci,1997
	M. Taraszkiewicz i C. Rose, Atlas efektywnego uczenia (się), 2006
_	

DOCTORAL STUDENT WORKLOAD:

	No. of hours
Contact hours	10
Participation in test / exam	1
Preparation for contact hours	•
Private reading and studying	5
Participation in tutorials	2
Preparation of project / essay / etc.	2
Preparation for test / exam	5
TOTAL workload in hours	25
ECTS credits	

Unit:						Course	unit c	ode	:	
				of Szczecin						
				ne course / module:						
		it the Ur		of Szczecin ame of field of study		Dissipling	o of otus	. ve		
Mode of study: Course / modu		IS:	IN	ame of field of study		Discipline Language			on:	
Optional/teachi	ng				7					
Year	S	emester		Form of instruction	No. of hours		of credit		ECTS	
TOTAL	-	III/IV III/IV	-	Exercise Exercise	10		<u>'</u> O	-	1	
Course/module	coord		_		10		.0			
				Dr hab. Oskar Szwabowski						
Course instruct	or			Dr hab. Oskar Szwabowski						
Course/module	objec	tives		acquisition of general k	cnowledge a	about dic	lactics	pro	cess	
	•			practicing collaborative	_			•		
Prerequisites				English language, general k	nowledge of p		·			
				LEARNING OUTCO	OMES					
Having ohtaine	d a cre	edit from s	a course/	module, a doctoral student ca	ın:					
***************************************									Ref. to the	
Category	No.	CODE		Descrip	otion				programm	
		EP 1	know	s the latest theories, rese	arch method	dology	_		benchmar	
				ples and concepts in the						
Knowledge	1								SD_W03	
				degree enabling the creation of new theories, concepts and research methodology						
Oldin-		EP 2		e ability to develop and apply	original and cr	eative			OD 1107	
Skills	2		method	methodological solutions, techniques and research tools in learning					SD_U04	
		EP 3		dy to think and act in an						
Social	3		1	oreneurial way, shows in		_			SD_K07	
competencies	,		and se	earching for innovative s	solutions in	research	and	'	OB_NO?	
			learni	ng						
E			С	ONTENT		S	emeste	r	No. of hou	
Form of the cou		nduct of a	researc	n project		111.	/IV	-	10	
11 0011001				, p. 0]000		1112	, , •			
			Power	point presentation, dissus	sion					
				point procontation, alcoad						
Modes of deli	very		. 0.70.	point procentation, alocae						
Modes of deli	very		. 0.00	point procentation, decad					o. of learnin	
-		ds		point procentation, alcoud					come from	
Modes of deli		ds						out	come from syllabus	
-		ds	Project					out	come from	
-	netho	ds	Project	S	for the cours	se		out	come from syllabus	
Assessment r	netho	ds	Project Princip	s les for calculating a grade			method	out EP	come from syllabus 1- EP 3	
Assessment r	netho	ds	Project Princip origin	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative) knowledge	e of the 1		EP	come from syllabus 1- EP 3	
Assessment r	netho	ds	Project Princip	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative) knowledge	e of the 1		EP	come from syllabus 1- EP 3	
Assessment r	netho	ds	Project Princip origin	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative) knowledge	e of the 1		EP	come from syllabus 1- EP 3	
Assessment r Grading criter Basic reading	netho		Project Princip origin Anne S.	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative 1992.) knowledg Learning: A S	e of the i	(for Hig	EP	come from syllabus 1- EP 3 0%) Education,	
Assessment r	netho		Project Princip origin Anne S. NCTLA,	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative) knowledg Learning: A So Paavola (red.),	e of the rourcebook	(for Hig	EP	come from syllabus 1- EP 3 0%) Education,	
Assessment r Grading criter Basic reading	netho		Project Princip origin Anne S. NCTLA, Anne M Practice Beau F	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative 1992.) knowledg Learning: A So Paavola (red.), ublishers, 201 ussen, Mary C	e of the rourcebook Collabora 2. Moffitt (rourcebook	t for Hig ative Knored.), Re	EP 1 (50) her E	come from syllabus 1- EP 3 0%) Education, dge Creation fe Problem	
Assessment r Grading criter Basic reading	netho		Project Princip origin: Anne S. NCTLA, Anne M Practice Beau F Solving	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative 1992.) knowledg Learning: A So Paavola (red.), ublishers, 201 ussen, Mary C Interdyscyplin	collabora Months in the property of the prope	ative Knored.), Reing, AP	EP 1 (50) her E	come from syllabus 1- EP 3 0%) Education, dge Creation fe Problem 97.	
Assessment r Grading criter Basic reading	netho		Project Princip origin Anne S. NCTLA, Anne M Practice Beau F	les for calculating a grade ality of the project (50% Goodsell (red.) Collaborative 1992.) knowledg Learning: A So Paavola (red.), ublishers, 201 ussen, Mary C	e of the rourcebook Collabora 2. Moffitt (rourcebook	t for Hig ative Knored.), Re	EP 1 (50) her E	come fro syllabus 1- EP 3 0%) Education,	

	No. of hours
Contact hours	10
Participation in test / exam	2
Preparation for contact hours	2
Private reading and studying	2
Participation in tutorials	2
Preparation of project / essay / etc.	5
Preparation for test / exam	2
TOTAL workload in hours	25
ECTS credits	

Course unit t								
Cooperation	and	team work	in sciei	nce		0 "		
Unit:	ام ا د د	46 - 11-5				Course unit of	code:	
Doctoral Sch								
				ourse / module:				
Doctoral Sch Mode of study:	iooi ai	the Univers		ame of field of study		Discipline of stud	v.	
Course / module	status:		146	anie of field of study		Language of inst		
Obligatory/comp	etences					-	-	
Year	-	Semester	-	Form of instruction Exercise	No. of hours	Type of credit ZO	ECTS 2	
TOTAL				Exercise	15	ZO	2	
Course/module of								
Course instructor	r			Dr hab. Maciej Kowalewski, p				
Course/module of	bjective	es		Obtaining advanced knowledge and team work in science	ge and conduc	ting in-depth disc	ussion on cooperation	
Prerequisites								
				LEARNING OUTCOM	ES			
Having obtained	a credit	from a course	module, a	doctoral student can:			Ref. to the	
Category	No.	CODE		Descrip	otion		programme benchmark	
		EP 1	Ph.D.	students know the pri	nciples and	d contexts of	SD W06	
				tific cooperation, the pr	•			
Knowledge	1			results of scientific ac				
			princi	ples of transferring kno	wledge pr	oduced in		
			scien	tific teams to the social	or econor	nic sphere		
	2	EP 2	Ph.D.	Students know ways t	to improve	their own	SD_W08	
			+	opment in relation to w				
		EP 3		students are able to e			SD_U10	
Skills	3			tific cooperation in rese	earch team	s, including		
			+	ational ones				
		EP 4		students are ready to			SD_K06	
Social				al principles binding in				
competencies	4			ersonal relations, as w				
			1	minate the ethos of sci nunity	enunc and	professional		
						Semest	er No. of hours	
Form of the cour	se:		CONTENT			Jeniest	ei No. oi nouis	
1 Working in	a sci	ence/resea	rch en	ch environment			3	
2 Setting the	obje	ctives of the	e collab	collaboration			3	
3. Resources	: tear	n characte	ristics a	tics and networking potential			3	
				<u> </u>		1	3	
4. Rules: con	nmun	ication and	reialio	ns in a team				
5. Outcomes	: tools	for manag		d measuring work prog	ress		3	
Modes of delive	an/		Worksh	ор				
Wodos of delive	51 y							
							No. of learning	
							outcome from the	
Assessment m	ethods		group n	roject - (2-4 persons) in the	form of an id	lea for a	syllabus EP 1 – EP 4	
				c article/research project. A				
			assesse	ed				
Grading criteria	a .	}	Principl	es for calculating a grade fo	r the course			
<u> </u>								
Basic reading			•	West, M. A., Tjosvold, D., handbook of organizations				
				& Sons.	ar toalliwork t	_{สเทน} 600p u raแขย	working. John Wiley	
			•	Fiore, S. M. (2008). Interd				
				teams can inform team so				
			•	Crebert, G., Bates, M., Be Developing generic skills				
			Developing generic skills at university, during work placement and in employment: graduates' perceptions. Higher Education Research &					

Development, 23(2), 147-165.							
Supplementary reading	cooperative Bennett, L. N	, & Strom, R. D. (2011). Teamwork skills assessment for ve learning. Educational Research and Evaluation, 17, 233 – 251 L. M., & Gadlin, H. (2012). Collaboration and team science: from practice. Journal of Investigative Medicine, 60(5), 768-775					
	DOCTORAL ST	UDENT WORKLOAD:					
		No. of hours					
Contact hours		15					
Participation in test / exam		10					
Preparation for contact hours		5					
Private reading and studying		5					
Participation in tutorials							
Preparation of project / essay / e	etc.	15					
Preparation for test / exam							
TOTAL workload in hours		50					
ECTS credits		2					

l

Course unit									
Creativity in Unit:	scier	nce			1	0			
	2001.0	at the Linis	oroit.	of Cananin	i	Cour	se unit cod	e:	
Doctoral Sch				e course / module:					
Doctoral Sch									
Mode of study:									
Course / modul	English								
Obligatory/com									
Year		Semester		Form of instruction	No. of hours	T	ype of credit		ECTS
TOTAL	-	II	_	conversation	15 15	-	ZO ZO	-	2
Course/module	COORD			conversation		1	20	_1_	2
Codise/illoddle	COOL	anatoi		Prof. dr hab. Zdzislaw Kr	oplewski				
Course instruct	or			Prof. dr hab. Zdzislaw Kr	oplewski				
Course/module	objec	tives		This course will engage is creativity in science, critic with intelligence and persacross disciplines and clost Student will also utilize he creativity	cal thinking, ar sonality. Stude early communi	nalyzin ent will icating	g processes o develop the s analysis both	f crea kills in in wr	ativity with connection n integrating evidence riting and orally.
Prerequisites				None					
				LEARNING OU	TCOMES				
Having obtaine	d a cre	edit from a c	ourse/m	odule, a doctoral student o	an:				
Category	No.	CODE		Description					Ref. to the programme benchmark
Knowledge	1	EP 1		tudent acquires and is able				se	SD_W04
		EP 2		edge related to the topic of tudent knows what is critic					SD_W08
	2	EP 2		ctions with creativity	ai tiliriking and	KIIOW	s trie its		20_4409
	3	EP 3	PhD st	tudent knows the recent ac		n creat	ivity and knov	vs	SD_W03
Skills	4	EP 4	PhD st	the contemporary papers on the topic PhD student develops his/her skills in thinking critically, creatively, independently, and collaboratively SD_U0					SD_U03
		EP 5		tudent gathers, analyses, i		applie	s varied form	s of	SD_U04
	5			ation and develops skills ir evidence.	understandin	g and			_
Social competencies	6	EP 6	orally a	tudent enhances skills in c and in writing, and that you pratively					SD_K04
	_	EP 7		tudent can train and help o	thers to develo	op soc	ial skills in		SD_K07
	7			ity and critical thinking					
			COI	NTENT			Semeste	r	No. of hours
Form of the cou									
 Creativity, sc Critical thinki 						-			3
3. Intelligence a			EQ. Gen	eral Factor)			II		2
4. Creativity and	d pers	onality					II		3
5. Open mind a							11		2
6. Training crea	tivity i	n scientific r		11 (20					3
Modes of deliv	very		Activat	ed lecture with multimed	lia				
				Verbal	exam				No. of learning
Assessment n	netho	ds					÷	C	outcome from the syllabus
			Test					EP	1 – EP 7
Grading criter	ia			t acquire knowledge fro	m the lecture	, disc	ussions and		
		-	D 16 =	(0010) =					
Basic reading				sawyer(2012). Explaining	g creativity: T	he sc	ience of hum	ıan ir	nnovation (2nd
				xford University Press;	1000/AV2040	loc764	11 opple=/r=	n e e e	/Ctombon Nature
				www.cc.gatech.edu/clas tivity.pdf;	588/ATZ013	105/00	or spring/pa	pers	scernberg_nature-
				aufman, R.J. Sternberg	(Eds.). The I	nterna	ational Handl	oook	of Creativity.
				idge 2006, Cambridge l					
				Ilhooly, Thinking, Directo			Creative. Lo	ndo	n 1997. Academic

	Press; A. Garnham, J. Oakh	nill, Thinking and Reasoning, Oxford 1999, Blackwell
Supplementary reading	https://www.cambridg	Creativity in Science, Zygon 28: 399-414 (1993); qeinternational.org/Images/426483-chapter-4-innovation-and- arning.com/en/library/Process-of-Science/49/Creativity-in-
	DOCTORAL	STUDENT WORKLOAD:
		No. of hours
Contact hours		15
Participation in test / exam		3
Preparation for contact hou	irs	5
Private reading and studying	ng	12
Participation in tutorials		5
Preparation of project / ess	ay / etc.	5
Preparation for test / exam		5
TOTAL workload in hours	3	50
ECTS credits		2

Course unit title	e: Char	ige Mana	gement						
Unit: Doctoral School at the University of Szczecin Course unit code:									
Faculty / Depar Doctoral School									
Mode of study:				ame of field of study		Discipline of study: Management and quality			
Course / modul Obligatory/ con							uage of ins		
Year		emester		Form of instruction	No. of hours	Typ	pe of credit ZO	-	ECTS 2
TOTAL		ii			15		ZO		2
Course/module	coordi	nator		dr Aleksandra Rudawska					
Course instruct	or			dr Aleksandra Rudawska					
Course/module	object	ives		During the course students of organizational change. The of the role and process of or	ne overall obje	ctive i	is to develo	p th	e understanding
Prerequisites				Knowledge on the basic issumanagement and strategic is		organ	izational be	ehav	iour, basics of
				LEARNING OUTCOM					
Having obtaine	d a cre	dit from a	course/i	module, a doctoral student ca	n:				
Category	No.	CODE		Descrip	otion				Ref. to the programme benchmark
Knowledge	1.	EP 1	Know t	heories related to the concep	t of change ma	anage	ment.		SD_W03, SD_W04
	2.	EP 2		s individual level and organiza zational management and app					SD_W03, SD_W04
Skills	3.	EP 3	Prepar	e literature review on selected ange management.					SD_U03
	4.	EP 4	Presen	it and discuss key issues on t					SD_U07
Social		EP 5		zational change management ly review the theoretical and r				-	SD_U09 SD_K02
competencies	5.	L. 0	manag	ement.	- COOCATOTT POPO		onango		00_1102
Form of the cou	ireo.		CONTENT				Semeste	er	No. of hours
1. Nature of the	organ	izational (change a	and the development of the fie	eld.	II			2
				change management.			s. II		3
				ndividual level: behavioural, cognitive, cultural issues. rganizational level: organizational learning, dynamic				\dashv	4
capabilities, stra							"		Ť
Organization insomnia, organ				uent organizational change: o	rganizational		11		2
Modes of delive	ery		Elemen	ts of lecture enriched with stu	dent discussio	n bas	ed on assiç	gnec	d readings.
					-				No. of learning utcome from the
Assessment me	ethods		Individu	al project: Literature review o	n the selected	topic	of	EP	syllabus 1 – EP 5
				ational change management articipation: Discuss the key i	eeuge procent	ad in t	the	ED	1 – EP 5
				ally assigned readings	ssues present	ed iii i	u ie		I-LF 5
Grading criteria	ı			es for calculating a grade for					
			The final (20%)	al grade consists of the grade	on individual p	projec	t (80%) and	d cla	ss participation
Basic reading			Burke V Publica				•		,.
Supplementary	readin	g	Selecte		onal and indivi	dual le	evel change	e ma	nagement, e.g.:
- Aga Scie - Jon in S - O'R Bus				Selected articles covering organizational and individual level change management, e.g.: - Agarwal R., Helfat C.E. (2009). Strategic Renewal of Organizations, Organization Science, 20(2), pp. 281-293. - Jones O., Macpherson A. (2006). Inter-Organizational Learning and Strategic Renewal in SMEs. Extending the 4I Framework, Long Range Planning, 39, 155-175. - O'Reilly III C.A., Tushman M.L. (2004). The Ambidextrous Organization. Harvard Business Review, April. - Sull D.N. (1999). Why Good Companies Go Bad, Harvard Business Review, July-					trategic Renewal -175. n. <i>Harvard</i>

- Stensaker, I.G., Falkenberg, J., Meyer, C.B. and Haueng, A.C. (2002) Excessive change: coping mechanisms and consequences, *Organizational Dynamics*, 31(3), pp. 296-312.
- Schoeneborn, D., Blaschke, S., Kaufmann, I. M. (2012). Recontextualizing Anthropomorphic Metaphors in Organization Studies, *Journal of Management Inquiry*, 22(4), pp. 435–450.
- Lauzier M., Lemieux N., Montreuil V-L., Nicolas C. (2020). On the transposability of change management research results: a systematic scoping review of studies published in JOCM and JCM, *Journal of Organizational Change Management*, 33(5), pp. 859-881.
- Meyer, C.B. and Stensaker, I.G. (2006). Developing capacity for change, *Journal of Change Management*, 6(2), pp. 217-231.

DOCTORAL STUDENT WORKLOAD:

Contact hours	15	
Participation in test / exam		
Preparation for contact hours	10	
Private reading and studying		
Participation in tutorials	5	
Preparation of project / essay / etc.	20	
Preparation for test / exam		
TOTAL workload in hours	50	
ECTS credits	2	EV.

Diversity ma Unit:							Cou	rse unit c	ode:
Doctoral Scl							200	19513	
Faculty / De	partm	ent provid	ling the	course / modu	ıle:				
Mode of study:			N	ame of field of stud	dy		Disci	pline of stud	dy:
Course / modu	ile statu							uage of ins	
Optional/comp Year	etences	3	-		Т	No. of			T
r ear	;	Semester		Form of instruct	ion	hours	Тур	oe of credit	ECTS
II TOTAL		III/IV III/IV		conversation conversation		10 10	-	ZO ZO	1 1
Course/module	coordi			dr hab. Katarzyn			IIS		
Course instruct	tor			di flab. Nataizyii	a Cadomor	ta-Liia, proi.			
Course/module	e object	ives		The aim of the co teams that are di ability to build eff	iverse in tei	rms of age,	gender	, nationality	etc., as well a
Prerequisites				Knowledge of ba	sic categor	ies of huma	n reso	urce manag	gement,
	_			organisational be			erhers(niai reiatior	ъ пі тие могкрі
150 -									
Having obtaine	ed a cre	dit from a co	ourse/m	odule, a doctoral s	tudent can:				Ref. to
Category	No.	CODE			Descrip				program benchm
Knowledge	1	EP 1		hD student has ad e human resource			nanage	ement in a	SD_W01
Skills	2	EP 2	The P	nD student has the from the diversity	ability to d	efine and so	olve pro	oblems	SD_U01
Social competencies	3	EP 3						SD_K01	
JOHN POLOTIONOE				nt social roles					1
				NTENT				Semeste	er No. of he
Form of the co			CO	NTENT	2 1 5521				
1 Essence and	meani	ng of diversi	CO	NTENT nsions of diversity	, opportunit	ties and risks	S.	III/IV	2
1 Essence and 2 Dimensions organisation.	l meani of diver	sity and thei	CO ity, dime ir import	NTENT nsions of diversity ance for the smoot	h operation	n of an	S.	III/IV III/IV	2 3
1 Essence and 2 Dimensions organisation. 3 Building effec	I meani of diver	sity and thei ams in a div	ity, dime	NTENT nsions of diversity	h operation	n of an	S.	III/IV	2
1 Essence and 2 Dimensions organisation. 3 Building effectes tablishing no	I meani of diver ctive tea orms, di	sity and thei ams in a div viding roles	co ity, dime ir import erse env etc. aders in	NTENT Insions of diversity ance for the smooth Ironment - setting diverse teams.	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3
1 Essence and 2 Dimensions organisation. 3 Building effectes tablishing no	I meani of diver ctive tea orms, di compe	sity and thei ams in a div viding roles	co ity, dime ir import erse env etc. aders in	NTENT nsions of diversity ance for the smoot vironment - setting	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3 3
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and	I meani of diver ctive tea orms, di compe	sity and thei ams in a div viding roles	co ity, dime ir import erse env etc. aders in	NTENT Insions of diversity ance for the smooth Ironment - setting diverse teams.	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3 3
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and Modes of deli	I meani of diver ctive tea orms, di compe ivery	sity and thei ams in a div viding roles tences of le	co ity, dime ir import erse env etc. aders in	NTENT Insions of diversity ance for the smooth Ironment - setting diverse teams.	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3 3 2 No. of learn outcome from
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and	I meani of diver ctive tea orms, di compe ivery	sity and thei ams in a div viding roles tences of le	ity, dime ir import erse env etc. aders in presen	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3 3 2 No. of learn outcome from syllabus
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deligible. Assessment in	I meani of diver ctive tea orms, di compe ivery	sity and thei ams in a div viding roles tences of le	co ity, dime ir import erse env etc. aders in	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of	h operatior goals and t	n of an tasks,		III/IV III/IV III/IV	2 3 3 2 No. of learn outcome from
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and Modes of deli	I meani of diver ctive tea orms, di compe ivery	sity and thei ams in a div viding roles tences of le	ity, dime ir import erse envetc. aders in presen group procession of the control	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of project	th operation goals and the case studing a grade	tasks, es, group di	scussio	III/IV III/IV III/IV III/IV ons	No. of learr outcome from syllabus
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and Modes of deli Assessment in Grading criter	I meani of diver ctive tea orms, di compe ivery method	sity and thei ams in a div viding roles tences of le	ity, dime ir import erse env etc. aders in presen group p	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of project	do operation goals and the case studing a grade sses, prepared	tasks, es, group di for the cou	scussion scu	III/IV III/IV III/IV III/IV ons	No. of learr outcome fror syllabus EP 1- EP 3
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deligible. Assessment in	I meani of diver ctive tea orms, di compe ivery method	sity and thei ams in a div viding roles tences of le	group principal Active Internal Diversi Northal Ozbilgi Elgar F	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of participation in classional Handbook of ty and Equal Treatment 2010. In, M.F. (red.). 2009 Publishing Limited.	g a grade sees, prepan Diversity ment, red.	for the couration and p Managemer Klarsfeld A.,	scussions scussions at Windows at	III/IV III/IV III/IV III/IV ons ation of a g fork: Countred Elgar Pu sion at Wor	No. of learr outcome fror syllabus EP 1- EP 3 roup project y Perspectives blishing Inc.,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deli Assessment if Grading criter Basic reading	I meani of diver ctive tea orms, di compe ivery method	sity and thei ams in a div viding roles tences of le	group principal Active International Diversition Northal Ozbilgi Elgar F Konrad Londor	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of project of the smooth of the setting articipation in classificational Handbook of the setting and Equal Treatment 2010. The short of the setting articipation in classification of the setting articipation in classification of the setting articipation in classification and Equal Treatment of the setting articipation in classification in classificat	g a grade sees, prepan Diversity ment, red. Description.	for the couration and p Management Klarsfeld A., Diversity and	scussions scussions are sent of the sent o	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing no 4 The role and Modes of deli Assessment in Grading criter	I meani of diver ctive tea orms, di compe ivery method	sity and thei ams in a div viding roles tences of le	group p Princip Active Interna Diversi Northal Ozbilgi Elgar F Konrad Londor M.A. W	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of the participation in classicional Handbook of the participation i	g a grade sees, prepan Diversity ment, red. Diversity, ment, red. Pringle (ed	for the couration and p Management Klarsfeld A., Diversity and	scussions scussions are sent of the sent o	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deli Assessment if Grading criter Basic reading	I meani of diver ctive tea orms, di compe ivery method	sity and thei ams in a div viding roles tences of le	group process Princip Active Internation Diversit Northat Ozbilgi Elgar F Konrad Londor M.A. Wed. Will	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of project of the smooth of the set of t	g a grade sees, prepar n Diversity ment, red. In Equality, and Pringle (ed.	for the couration and p Managemer Klarsfeld A., Diversity an s). 2006. Ha	scussion scussion services and	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deli Assessment of Grading criter Basic reading	I meani of diver ctive tea orms, di compe ivery method ria	sity and thei ams in a div viding roles tences of le	group process Princip Active Internation Diversit Northat Ozbilgi Elgar F Konrad Londor M.A. Wed. Will	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of the smooth of the setting participation in classifications and Equal Treatment (1997), 2009 (1998), A., P. Prasad i J. SAGE. Test, Effective Teamey-Blackwell 2012	g a grade sees, prepa n Diversity ment, red. DENT WC	for the couration and p Managemer Klarsfeld A., Diversity an s). 2006. Ha	scussion scu	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deli Assessment i Grading criter Basic reading Supplementa	I meani of diver ctive tea orms, di compe ivery method ria	sity and thei ams in a dive viding roles tences of le	group process Princip Active Internation Diversit Northat Ozbilgi Elgar F Konrad Londor M.A. Wed. Will	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of the smooth of the setting participation in classifications and Equal Treatment (1997), 2009 (1998), A., P. Prasad i J. SAGE. Test, Effective Teamey-Blackwell 2012	g a grade sees, prepar n Diversity ment, red. In Equality, and Pringle (ed.	for the couration and p Managemer Klarsfeld A., Diversity an s). 2006. Ha	scussion scu	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Work ok of Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,
1 Essence and 2 Dimensions of organisation. 3 Building effect establishing not 4 The role and Modes of deli Assessment of Grading criter Basic reading	I meani of diver ctive tectorms, di compe ivery method ria gry read s in test	sity and thei ams in a divividing roles tences of le	group process Princip Active Internation Diversit Northat Ozbilgi Elgar F Konrad Londor M.A. Wed. Will	nsions of diversity ance for the smoot vironment - setting diverse teams. tations, analysis of the smooth of the setting participation in classifications and Equal Treatment (1997), 2009 (1998), A., P. Prasad i J. SAGE. Test, Effective Teamey-Blackwell 2012	g a grade sees, prepa n Diversity ment, red. DENT WC	for the couration and p Managemer Klarsfeld A., Diversity an s). 2006. Ha	scussion scu	III/IV III/IV III/IV III/IV ons ation of a g fork: Countr rd Elgar Pu sion at Work ok of Workpi	No. of learn outcome from syllabus EP 1- EP 3 roup project y Perspectives blishing Inc., rk, Glos: Edward lace Diversity,

Participation in tutorials	1
Preparation of project / essay / etc.	7
Preparation for test / exam	
TOTAL workload in hours	25
ECTS credits	

Unit:						Course unit	code:
Doctoral Sch							
				e course / module:			
Doctoral Sch		t the Univ					
Mode of study:			N	ame of field of study		Discipline of stu	
Course / modu						Language of in	struction:
Optional/compe	etences	<u>; </u>			No. of	l.,	
Year		Semester		Form of instruction	No. of hours	Type of credi	t ECTS
		III/IV		conversation	10	ZO	1
TOTAL		III/IV		conversation	10	ZO	1
Course/module	coordi		_				· ·
				Dr Monika Klein			
Course instruct	or			Dr Monika Klein			
Course/module	object	ives		The purpose of the cours of creative thinking that	will contribute to	solving wicked	
				innovative ways with tea			
Prerequisites				Knowledge of English at		aı ievel.	
				LEARNING OUTC	OMES		
lavino obteine	d a cre	dit from a c	nurse/m	odule, a doctoral student c	an.		
.aring obtaine	3 4 5 6	ar nom a c	JG1 GO/1110	oudio, a doctoral studelit t			Ref. to the
Category	No.	CODE		Desc	cription		programme
							benchmark
Knowledge	1	EP 1		methods to improve his/h			SD_W08
Skills	2	EP 2		e ability to develop and ap dological solutions, resear			SD_U04
Social		EP 3		re of the necessity to crea			SD_K04
competencies	3			nporary challenges and to		of attitudes	
			15	ls new phenomena and pr	oblems		
£ 4b			CO	NTENT		Semes	ter No. of hours
Form of the cou		ovative This	okina Ski	lls – tools, methodes, apro	achoe	III/IV	2
I HOW to Deve	юр шик	JValive IIIII	ikirig Ski	iis – toois, metriodes, apro	acries	111/10	2
2 Ways to Gen	erate lo	teas				III/IV	2
						44145.4	
3. Ways to Nar	row Do	wn ideas				111/1∨	2
4. Key Factors	for an I	nnovative (Organiza	tion		111/1V	2
			9				_
	-1 16					111/1	2
5. Organization	iai cuitl	ire - rituais					
			Power	point presentation, disc	cussion		
Modes of deli	very			•			
							×
			Pa	articipation in lectures, p			No. of learning
Assessment r	nethor	is.		presentation, or	al assessmen	t	outcome from the
130033HIGHE	.,50,100						syllabus
			Obser	vation, project			EP 1 – EP 3
Grading criter	ia						
			Princip	les for calculating a gra	ide for the col	ırse	
			14		D 1		
Basic reading			Engag	n Ozenc, Margaret Hag ement, Shared Purpose and Sons, New Jersey	e, and a Cultu		
			Osterv	alder Alex, Pinguer Ive	s, Greorgy Be		
			Papad	kaos, Value Proposition mers Want, 2014	Design: How	to Create Prod	ducts and Service

DOCTORAL STUDENT WORKLOAD:							
	No. of hours						
Contact hours	10						
Participation in test / exam	2						
Preparation for contact hours	5						
Private reading and studying	5						
Participation in tutorials							
Preparation of project / essay / etc.							
Preparation for test / exam	3						
TOTAL workload in hours	25						
ECTS credits							

Course unit	title: A	Academ	ic Cult	ure					
Unit: Docto	ral Sc	hool at	the Ur	iversity of Szczecin		Course	unit c	ode	
Faculty / De	partm	ent prov	iding tl	ne course / module: Doc	toral Schoo	ol			
Mode of study:	third d	legree, full	Na	ame of field of study:		Disciplin	e of stu	dy:	
Course / module status: elective Language of instruction						tructi	on: English		
Year	S	emester		Form of instruction	No. of hours		of credit		ECTS
TOTAL		III/IV III/IV		conversation	10 10		O O	-	1
Course/module	coord			Dr Barbara Braid	10				,
Course instruc	tor			Dr Barbara Braid					
Course/module	e object	tives		Familiarising doctoral stude			re, cond	duct a	and manners in a
Prerequisites				number of cultural contexts English (spoken and written					
1.01040.0100				LEARNING OUTCO	14				
Having obtaine	d a cre	edit from a	course/	module, a doctoral student ca	ın.				
riaving obtaine	a cre		COUISE	module, a doctoral student ca	111.			T	Ref. to the
Category	No.	CODE		Descrip	otion				programme benchmark
Knowledge	1	EP1		the rules of conduct in variou and abroad	is academic c	ontexts of	Polish		SD_W06 SD_W08
=	2	EP2		the methods of popularising unity, incl. digital communities		h in the ac	ademic	:	SD_W06 SD_W08
Skills	3	EP3	Can co	Can communicate and maintain relationships with scholars locally and abroad					SD_U08 SD_U09 SD_U10
	4	EP4		an and shape their online pre	sence and the	eir role in t	he		SD_U09 SD_U11
	5	EP5	Can in	Can initiate and develop relationships with academic communities, including editorial boards, reviewers, conference conveyors, conference participants, associations, seminars, etc.					SD_U08 SD_U09 SD_U10 SD_U11
Social competencies	6	EP6	Can ne	egotiate criticism in the acade	mic context				SD_K01 SD_K02
1.5	7	EP7	Can tre	eat various actors of academic	c relationship	s with resp	ect and		SD_K05 SD_K06
	8	EP8		are their ideas in a creative a nic contexts, including online		way in a v	ariety o	of	SD_K05 SD_K06 SD_K08
	-			ONTENT		S	emest	er	No. of hours
Form of the co				orium) g people, e-mails and other co	ommunication	s, III	/IV		2
	al differ		n neenni	ations, and networking.		- 111	/IV	-	2
				of conduct and dealing with cri	iticism.		/IV		2
				edia. Online research and libr			/IV		2
5. Acade	emic va	lues. Res		differences and political correct			/IV		2
Modes of deli	very		Interac	tive presentation, discussi	on, paır worl	(
Assessment methods							out	o. of learning come from the syllabus	
				paper (a reflective journal)					1- EP8
One-diese 19	-1			ade is given on the basis o		journal r	nade d	of 5 e	ntries on
Grading criter	rıa			ed topics related to course		20'			
		-		les for calculating a grade ourse grade is equal to the			nal acc	iann	ent
Basic reading]		Lupton Acade	, Deborah, Mewburn Inger, mic. Critical Perspectives or dge, 2017.	and Pat Tho	mson, ed	s. The	Digit	al
Shoja, Mohammadali M., et. al., ed. A Guide to the Scientific Career. Virtues, Communication, Research, and Academic Writing. Wiley Blackwell, 2020.									

	Wilkinson, David. The Essential Guide to Postgraduate Study. Sage, 2005.					
Supplementary reading	Wellington, Jerry, et.	Wellington, Jerry, et. al., eds. Succeeding with Your Doctorate. Sage, 2005.				
	Cooksey, Ray, and Gasecond Edition. Sprin	ael McDonald. Surviving and Thriving in Postgraduate Research. ger Nature, 2019.				
	DOCTORAL S	STUDENT WORKLOAD:				
		No. of hours				
Contact hours		10				
Participation in test / exam		0				
Preparation for contact ho	urs	5				
Private reading and studyi	ng	0				
Participation in tutorials		2				
Preparation of project / es	say / etc.	8				
Preparation for test / exam		0				
TOTAL workload in hour	'S	25				
ECTS credits						

Course unit	title: C	Design 7	Thinking	g						
Unit: Doctoral Sch	nool a	t the Ur	iversity	of Szczecin		Cours	se unit c	od	e:	
				he course / module:						
Mode of study:			Na	ame of field of study			line of stu			
Course / modul Obligatory/rese		is:				Langu	age of ins	truc		
Year		emester			No. of hours	Туре	e of credit		ECTS	
TOTAL		III, IV		conversation	10		ZO	+	1	
Course/module coordinator Dr hab. Jarosław Korpysa, prof. US										
Course instruct	ог			Dr hab.Jarosław Korpysa, pro	of. US					
Course/module	object	ives		Obtaining advanced knowled thinking in a science.	ge and condu	icting i	n-depth d	iscu	ssion on design	
Prerequisites				Knowledge: A PhD student had the level of master degree Sk work. Social competences: carguments	dills: can inder	pender	ntly plan a	nd c	organize own	
				LEARNING OUTCOM	MES					
Having obtaine	d a cre	dit from a	course/	module, a doctoral student can	:					
Category	No.	CODE		Descript	ion				Ref. to the programme benchmark	
	1	EP 1	PhD st	udent knows design thinking t	heories and th	neir ev	olution		SD_W01, SD_W04	
Knowledge	2	EP 2		tudent knows social and humar thinking's	n factors in the	e proce	ess of		SD_W03	
Skills	3	EP 3	implem	tudent can analyze an organiza nentation of design thinking					SD_U01, SD_U04	
	4	EP 4 EP 5		udent has the skills to use the tudent is ready for analytical ar					SD-U09 SD_K01	
Social competencies	5	Li o		and teamwork	ia chicai thin	King, p	robiem		SD_K02 SD_K07	
Form of the cou			С	ONTENT			Semest	er	No. of hours	
1. Desigr		ing Back	ground				III/IV		2	
		hinking ca ing Appro		our strategy into reality – mana	iging ideas		III/IV		2	
4. Design	Think	ing Tools	and Met	thods			III/IV		2	
5. The in	pleme	ntation pr	ocess of	design thinking			III/IV		2	
Modes of deli	very		Classes	s with the use of multimedia pre	esentations, d	iscuss	ion, work	on o	case studies	
									No. of learning utcome from the	
Assessment r	nethod	st						OL	syllabus	
			Project	t; teaching practice; case stu	udies			EF	P 1 – EP 5	
			Princip	les for calculating a grade for	or the course	e				
Grading criter	ia	Ì	The fin	al grade of the course is ba	sed on the r	esult d				
				mplementation design thinks pating in workshops, group o						
				(50% of the final grade)	ilocussion a	nu cas	se sludy	SOI	ving during the	
Basic reading • Micheli, P., Wilner, S. J., Bhatti, S. H., Mura, M., & Beverland, M. B. (2019). Doing design thinking: Conceptual review, synthesis, and research agenda.										
			•	Journal of Product Innovation Brown, T., & Katz, B. (2019).				n th	ninking transforms	
				organizations and inspires in Black, S., Gardner, D. G., Pie	novation (Vol.	20091	I). New Yo	ork,	NY	
Cupalananta	n/ Po = -	line		Organizational Behavior.						
Supplementa	y reac	arig	•	Kumar, K., Zindani, D., & Day Thinking. In Design Thinking	to Digital Thir	nking.	Springer,		•	
			•	Luchs, M. G. (2015). A brief in New product development es				. De	sign thinking:	
New product development essentials from the PDMA. • Plattner, H., Meinel, C., & Leifer, L. (Eds.). (2015). Design thinking research:							king research:			

Making design thinking foundational. Springer. DOCTORAL STUDENT WORKLOAD:	
Contact hours	10
Participation in test / exam	•
Preparation for contact hours	3
Private reading and studying	3
Participation in tutorials	-
Preparation of project / essay / etc.	5
Preparation for test / exam	4
TOTAL workload in hours	25
ECTS credits	

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